

90  **SPAN**  
For the working animals of the world  
*Side by side  
with working  
animals for  
90 years*

Annual Review  
**2012-13**



*“Kate was at her happiest treating some long and difficult case, proving the bystanders wrong when they said the animal must die... Until her death in Marrakech in 1944, she worked alone, loved and respected by the people and known to them as the “Toubiba” [the lady doctor].”*

Nina Hosali describing her mother,  
SPANANA's co-founder Kate Hosali

# Introduction from the chief executive

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2013 is an important year for SPANA. It's 90 years ago this year since the charity was founded by Kate Hosali and her daughter Nina.

To escape the misery of an English winter, in 1921 Kate and Nina visited north Africa, as many of us still do. They were captivated by the people, the landscape and a very different way of life – but they were also horrified by the suffering of the countless animals the people depended upon. Not suffering brought about by cruelty, but by poverty and ignorance. They knew something practical had to be done but realised that if they didn't act, no-one would. And so SPANA was born.

Of course things have changed since then. SPANA has grown enormously, working in new countries and benefitting from the incredible developments in veterinary medicine – but Kate and Nina's founding principles, and in particular their compassion, continue to drive all our work.

Not only do we provide much needed veterinary care, we also teach and train – young children and their teachers, qualified vets as well as students, animal owners and farriers. And that too is a legacy of Kate and Nina.

Thanks to their extraordinary courage and resilience, SPANA's work in north Africa continued throughout the Second World War. And so it's no surprise that SPANA remains committed to helping animals even in some of the most difficult and dangerous regions of the world.

From the Horn of Africa to Zimbabwe, from Mali to Mongolia, we are there when we're needed – and we plan to do even more in the year ahead.

We achieve all this thanks to the dedication and fearlessness of our staff, especially those working in difficult and sometimes dangerous conditions. I owe thanks also to the SPANA board of trustees, particularly our outgoing chairman Dr Roger Curtis, whose stewardship has helped SPANA through the challenges of the last few years. I also take this opportunity to welcome his successor, Sir Roger Gale MP.

Finally, Kate and Nina knew they could do nothing without their supporters – and that is a lesson we will never forget. On behalf of everyone at SPANA, right across the world, I would like to extend my heartfelt thanks to every individual and organisation that has supported SPANA in the past year. There is so much more to do and so much more we have planned for the years ahead – but we can achieve none of this without our supporters. Thank you all.

Jeremy Hulme  
Chief Executive



## For the working animals of the world



Photo © Tryfon Topalidis



For many of those who travel to the less developed parts of the world, it can come as something of a shock to discover quite how reliant so many societies still are on animals.

Countless communities worldwide depend on horses, mules, donkeys, camels and oxen to take the place of trucks, tractors and taxis. These hardworking and often overlooked animals underpin the livelihoods of many of the world's poorest people, and continue to play a pivotal role in economies right across the developing world.

In Morocco, mules carry goods to the villages of the rural south, ensuring farmers can generate an income from their crop.

In Mauritania's capital, Nouakchott, 50,000 donkeys deliver fresh water daily to the city's one million people, providing the only source of drinking water for most of its population.

In Mongolia, horses enable pastoralists to squeeze a meagre living from the land, covering vast distances in the freezing winters.

In east Africa, livestock and camels can be all that stands between life and death for the nomadic communities during the long and frequent droughts.

Animals are the very backbone of these societies. They are essential for food, for water, for livelihoods – for life. But their lives can be short and often involve great suffering. Working day after day in extremes of temperature, often with ill-fitting harnessing, inadequate food and no access to veterinary care, many working animals endure constant pain.

But it doesn't need to be this way.

SPANNA is the charity for the working animals of the world, dedicated to relieving the suffering of all species of working animal. Each year we treat hundreds of thousands of animals. We vaccinate against disease, tend to injuries, relieve pain and help owners to understand how they can better care for their animal.

Meanwhile, our education teams are building a more compassionate future, one child at a time.

We do all this with no government funding, relying entirely on those individuals and organisations who understand that the welfare of poor communities depends on animals, and the welfare of those animals depends on SPANNA.





**According to the UN Food and Agriculture Organization, there are at least 100 million working donkeys, horses and mules worldwide. The total number of working animals, including camels, oxen and other species, is believed to be much higher still.**

## Veterinary care



Photo © Telegraph Media Group / Dylan Thomas

SPANA's first veterinary clinics date back to the mid 1920s, when Kate and Nina Hosali returned to north Africa to begin their lifelong work to alleviate the terrible suffering of working animals.

In more recent years SPANA's ambitious growth has seen us expand across Africa and the Middle East, delivering more treatments and educating more owners than ever before.

SPANA's resources are finite, yet the need is overwhelming. For that reason our veterinary strategy for the coming years will focus on developing the skills and capacity of local veterinary professionals and partner organisations, helping more animals in need through the provision of training, funding and advice rather than an increase in direct treatments.

### 2012 treatment statistics:

During 2012, SPANA vets delivered 362,565 treatments in total, including:

- **17,191** treatments for digestive problems, including colic
- **11,297** treatments for respiratory problems
- **8,429** treatments for eye and ear complaints
- **3,696** treatments for infections, including tetanus and blood parasites
- **3,098** treatments for sores caused by bits
- **1,599** treatments for wounds caused by bites
- **16,034** tooth rasping treatments
- **4,117** vaccinations

During 2012 the number of treatments by species included:

- **182,446** donkeys
- **82,118** horses
- **10,402** camels
- **43,580** mules

### 2012 veterinary highlights

- The SPANA Ethiopia team led a study that identified new strains of the deadly disease African Horse Sickness, the acute form of which is fatal in around 95 per cent of all cases. As a result of the study, the Ethiopian government has introduced a new vaccination programme; preliminary results suggest this will have a dramatic impact on the welfare of the country's working horse population.  


Photo © Tryfon Topalidis
- Many villages in the High Atlas mountains of Morocco are inaccessible to vehicles and rely instead on mules. SPANA sends a mobile clinic to the village of Imlil once a month where, alongside veterinary treatments, the team also monitors the health of each animal. Owners who care for their animal's welfare are awarded prizes (and a bag of barley to feed their animal).
- The UK veterinary team is developing new procedures to accurately measure the impact of SPANA's work globally. During 2012 a baseline farriery assessment was carried out on Ethiopian working cart horses, which will enable a better evaluation of farriery training courses in the future.
- Veterinary staff were joined by animal welfare campaigner Ann Widdecombe during the summer when they launched a media campaign to help tourists identify poorly treated animals used in the tourism industry. The campaign also provided tourists with more information on how to lobby tour operators and national tourist boards to improve welfare standards.

## Case file:

In Ethiopia, a country with over 2.5 million working horses, SPANA runs a busy veterinary clinic in the town of Debre Zeit and has two mobile clinics that travel to surrounding towns.

Jengo the cart horse was brought to one of our mobile clinics by his worried owner Shibeshi. SPANA vet Dr Hanna found two painful wounds caused by a poorly-fitting homemade harness. In an impoverished country like Ethiopia, many owners of working animals simply cannot afford to buy new equipment and are forced to improvise.

Dr Hanna cleaned Jengo's wounds and applied topical zinc oxide ointment. She then gave Jengo a course of antibiotics and an anti-tetanus injection, exchanged the rusty old bit for a comfortable SPANA alternative, and discussed with Shibeshi how to avoid similar injuries in the future by padding and modifying harnessing.

After a period of rest, Jengo was able to work free from suffering, once again providing an income for Shibeshi's family.



Photo © Anna Fawcus



**Around 80 per cent of the world's equine population are found in the developing world, including 97 per cent of all mules, 96 per cent of donkeys and 60 per cent of horses.** (Pritchard et al, 2005; Wilson, 2002)

## Training



SPANA's veterinary programme provides treatments for hundreds of thousands of sick and injured donkeys, horses, mules and camels. But with an estimated one hundred million working equines worldwide, many in countries beyond SPANA's reach, free treatment alone can never be enough.

In recent years, SPANA has focused more on supporting the building of effective veterinary infrastructures in developing countries, improving clinical skills and working in partnership to increase the availability of veterinary and animal health workers.

It's an approach that works. Through training, SPANA is helping to build a network of veterinary professionals that makes maximum use of limited resources and represents a sustainable investment that will benefit working animals for years to come.

New Zealand vet Sara Sutherland volunteered at SPANA's clinics in Morocco as part of our Veterinary Graduate Programme:

“When people are used to seeing animals being mistreated, they stop noticing. But through its veterinary and education programmes, SPANA is working to change that.

“From my time in Morocco, I learned that cases of animal mistreatment don't normally arise from cruelty but from owners not being aware of how to recognise and prevent disease or injury. That's where SPANA provides an invaluable service – not just treating injury and disease but also teaching owners simple things they can do to prevent these problems in the first place.”

*Sara Sutherland BVSc MSc*

### 2012 veterinary training highlights

- A new partnership with Dakar University, Senegal will ensure all fourth year students will now train at the SPANA centre in Nouakchott, Mauritania. The partnership will improve equine healthcare across the region, since the university educates students from 15 west African countries.
- In Morocco, all student vets must spend time training at one of SPANA's centres. UK and other veterinary graduates also take part in our Veterinary Graduate Programme, working unpaid with SPANA in Morocco to gain valuable clinical experience while also sharing their skills with our local teams.
- In Ethiopia, all fourth year students at the University of Addis Ababa attended at least one SPANA mobile clinic visit during 2012. The SPANA Ethiopia team has also recruited a new staff member to lead on the provision of clinical skills training for undergraduate students.



Photo © Tryfon Topalidis





SPANA also delivers training courses for working animal owners, designed to improve knowledge and change behaviours. A new member of staff has recently been appointed to oversee and further strengthen this work. 2012 highlights included:

- **Delivery of a series of courses for cart horse owners across Ethiopia**
- **Training for pack mule guides working in Morocco's High Atlas mountains**
- **Ongoing work with calèche horse owners in Marrakech. Owners cannot legally operate in the city without their animals passing SPANA welfare inspections.**

**One billion of the world's poor rely on animals as a means of income generation, subsistence, transportation and social cohesion.** *(LID 1999; Pica-Ciamarra et al, 2010)*

## Educating children



From the very earliest days of SPANA, education has been central to our work to relieve the suffering of working animals. Of course, we must equip owners with the essential knowledge to care for their animals properly, but if we're to develop empathy, compassion and respect for animals, our work must begin at a much younger age.

SPANA now runs education programmes for schoolchildren in every one of its permanent countries. During 2012 we extended our classroom-based projects, while continuing to reach out beyond the classroom with our mobile exhibition units.

### Measuring our success

In 2012 the education department began a major project to evaluate the success of its programmes. Led by Dr Stephen Albone, the research will help in the design of more effective animal education courses in the future.

Over the past year, the Ethiopian education programme came under closest scrutiny. Around 600 children between the ages of eight and 11 participated in the SPANA course during the 2011-12 academic year. Dr Albone measured the impact of the course with questionnaires at the beginning and end of the school year.

Preliminary analysis has revealed a statistically significant improvement in children's attitude and empathy towards animals over the course of the year when compared to a control group. Full technical and evaluation reports of the study are currently being prepared, and similar research is also underway in Morocco.



Photo © Telegraph Media Group / Dylan Thomas

### 2012 children's education highlights

- In Kenya, SPANA is working with the African Network for Animal Welfare to deliver animal welfare courses in 12 schools around Nairobi. Once the pilot project has been completed and evaluated we hope to extend the programme first across Kenya and then into other African countries.
- SPANA operated mobile exhibition units in Syria and Tunisia, taking our work into rural communities. The units feature interactive displays promoting animal welfare messages, and are popular with children and teachers alike. Despite the uprisings in both countries, the units remained on the road. A third unit, to be based in Morocco, is currently being developed.
- SPANA continues to find effective ways to get its animal welfare message to as many children as possible, and teacher training is an increasingly important element of our programme. During 2012, SPANA trained teachers from Ethiopia, Tunisia, Morocco and Mali.
- Closer to home, the education team launched a new programme to promote SPANA and its work to UK schoolchildren. Lesson packs covering national curriculum learning objectives have been produced for geography and PSHE classes. Each pack, which can be downloaded from the SPANA website, includes a detailed lesson plan, worksheets, photo packs, videos and PowerPoint presentations.



## Case file:

When 12-year-old Abdelhak spotted a sick donkey foal abandoned at his local souk in Morocco, he knew exactly what to do: Abdelhak had recently visited the nearby SPANA centre as part of our education programme.

He carefully put the foal, which he named Mensi (meaning 'forgotten'), into his cart and pulled him two kilometres to the SPANA centre. There vets were able to diagnose a severe digestive problem and operated immediately. Mensi recovered and now lives with Abdelhak.

Abdelhak said: "I knew there were people that take care of working animals from visiting SPANA with my old school. Thank you for helping Mensi and me. I hope that once my donkey is grown, he will be a great help to support my family and one day my brothers will be able to go back to school."



**Just one working animal can be responsible for putting food on the table for an extended family of up to 30 people.** (Sprayson, 2006)

## Outreach & emergency



Across the world, drought, disaster and conflict disproportionately impact the very poorest people living in the most marginalised communities. And so it's hardly surprising that working animals are often the forgotten victims of war, civil unrest and climatic shocks.

SPANA's emergency programme gets help to animals wherever and whenever we're needed. We do this because of our commitment to animal welfare – and also because the best way to help impoverished communities is often by caring for their animals. Across so much of the world, animals are vital for transport, water and an income. If these are lost, families who already lead a precarious existence can quickly find themselves struggling for survival.

Alongside our emergency activities, SPANA also operates an outreach programme, which partners with NGOs and community organisations across the world to get help as and when it's needed. By providing small grants to trusted organisations, we believe we can have the most impact, delivering both short-term help and long-term solutions.

### Botswana

In Maun, Botswana, donkeys roaming on roads after dark are a major cause of road traffic accidents, resulting in terrible injuries to both animals and motorists.

In a partnership with the Maun Animal Welfare Society (MAWS), SPANA funded a project to attach reflective ear tags to 500 donkeys from four villages in the region in the hope of reducing road traffic injuries and fatalities.

A survey of traffic accidents involving donkeys with and without ear tags will evaluate the impact of the scheme. If the pilot project is successful MAWS hopes to sell tags to donkey owners at a small cost and run the scheme as a community enterprise.



Photo © MAWS

“MAWS is delighted to have received funding from SPANA for this pilot project. In this region the donkey to human ratio is 1:2 but we have never had the necessary equipment or funding to undertake large animal welfare work. Thank you SPANA.”

*Ally Lamb, Chair,  
Maun Animal Welfare Society*

## Burkina Faso

Launched in 2012, this new partnership with the Association for the Promotion of Local Initiatives for Development (APPILD) aimed to improve animal welfare in the Loumbila region by training a network of community-based animal health workers.

One animal health worker from each of 30 villages was selected for training by a senior animal technician from the government, with a focus on husbandry, health and correct harnessing for working animals.

Once trained, the new workers delivered a series of animal education workshops in their villages, while veterinary products were supplied to treat 6,200 animals across the region.

## Zambia

SPANA is working with a local co-operative in Zambia to improve the health of working animals through veterinary treatment and owner education programmes during this one year programme.

The co-operative is leading on an ambitious project to vaccinate working oxen against a range of infectious diseases. Veterinary services have also been provided to 15,000 oxen and 900 donkeys via a mobile clinic, which visits five rural camps.

Owner education is also an important component of the project. Fifteen community livestock workers have been trained so far, and all farmers in the target area will be invited to

monthly village meetings to discuss livestock issues. The co-operative intends to promote sustainable behaviour and attitude changes through these educational interventions.



**An estimated 50 per cent of the world's population depends on animals as its main source of power.** *(Wilson, 2003)*



Photo © iBRODIEfoto

## Investing in the future

SPANA has always worked hard to spend as much of our resources as possible on charitable activities, and so in recent years we've ensured around 80p in the pound has been spent directly on our work overseas. That's a figure that compares favourably with many similar charities.

SPANA supporters are both generous and extraordinarily loyal. Yet with an estimated one hundred million working equines alone, we recognise the urgent need to grow, to operate in new countries and to help those sick and injured animals that are beyond our reach.

The only way we can achieve this is by recruiting new donors.

Since we have traditionally spent less than some organisations on promotion, awareness of our work is comparatively low. So we are currently engaged in a major programme to reach new people, using mailings, advertisements and online communications.

In the past 12 months, we have recruited thousands of new donors, whose generous donations will fund our ambitious plans to grow our charitable work.

The additional investment in growing our supporter base has been funded entirely from our financial reserves, which means funding for our overseas programmes has not been affected. The project is already approaching its conclusion, and the amount spent on marketing activities will drop once again in 2014 – until then the percentage spent on fundraising and communications will be a little higher than usual in our accounts.

The benefits of our growing supporter base are already apparent. Thanks to the generous support of these new donors, and our many loyal existing donors, we expect to be able to announce programmes in new countries soon.

"I've supported SPANA since 1982 and I'm delighted to see how the work has expanded. SPANA now has centres across so many countries, helping more animals than ever and, of course, the poor people who depend on them.

"My husband and I visited the Marrakech centre in 1990 and were deeply moved. We are 100 per cent confident that SPANA spends donations wisely, and we really appreciate how approachable and compassionate – not to mention brave – the staff are.

"SPANA has been a very important part of our lives and we will continue to persuade others to join us in supporting this exceptional organisation."

*Diana Lord,  
SPANA supporter*



Photo © Anna Fawcus

**Working equines, particularly donkeys, play a significant role in empowering women in many developing nations.** (Fernando & Starkey, 2004)

“One of the reasons I’ve always believed in SPANA is because it’s so much more than an animal charity. Animal welfare is at the heart of everything it does, but there’s also the understanding that working animals are a lifeline for many people in this world. Animals help the poorest families to feed and educate their children.

“SPANAs veterinary teams are second to none, working in hostile conditions to get help to poor people and their desperately sick or injured donkeys, horses or camels.”

*Peter Muffett,  
SPANAs supporter and donkey costume  
London Marathon runner (pictured below)*



**In the developing world, donkeys are the most important source of agricultural energy and transport for resource-poor communities in both the urban and rural areas.** *(Biffa & Woldemeskel, 2006; Swann, 2006)*

# Summarised financial statements



## Report by the trustees on the summarised financial statements

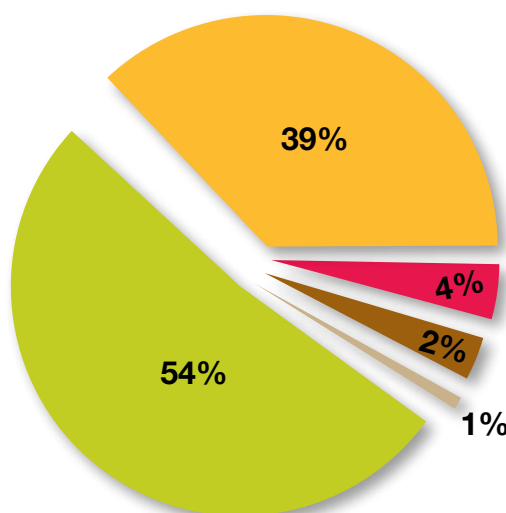
The summarised financial statements are extracted from the full statutory trustees' annual report and financial statements of The Society for the Protection of Animals Abroad which were approved by the trustees and signed on their behalf on 13 March 2013. The full financial statements, on which the auditors Crowe Clark Whitehill LLP gave an unqualified audit report on 20 March 2013 will be submitted to the Charity Commission and to the Registrar of Companies on 17 May 2013.

The auditors have confirmed to the trustees that, in their opinion, the summarised financial statements are consistent with the full financial statements for the year ended 31 December 2012.

These summarised financial statements may not contain sufficient information to gain a complete understanding of the financial affairs of the charity. The full statutory trustees' report, financial statements and auditor's report may be obtained from the registered office.

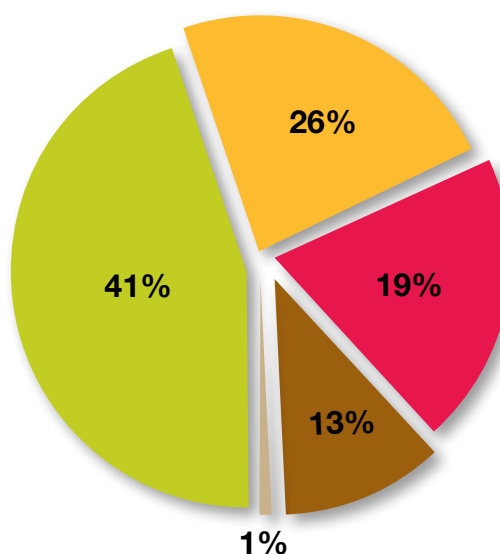
Signed on behalf of the trustees.  
Sir Roger Gale MP,  
Chairman, 15 April 2013.

## Income and expenditure



### Incoming resources £4,434,441

- Donations 54%
- Legacies 39%
- Investment income 4%
- Trusts 2%
- Trading income 1%



### Expenditure £6,082,893

- Treatment of animals 41%
- Ongoing cost of generating funds 26%
- Education 19%
- Strategic cost of generating funds taken from reserves 13%
- Governance 1%



# Group statement of financial activities

(Incorporating income and expenditure account)

For the year ended 31 December 2012

## INCOMING RESOURCES

Incoming resources from generated funds	2012 (£)	2011 (£)
Voluntary income		
Donations	2,399,000	2,185,355
Legacies	1,722,167	2,538,251
Trusts	73,600	136,796
	<b>4,194,767</b>	<b>4,860,402</b>
Activities for generating funds	42,033	32,360
Investment income	197,641	218,078
<b>Total incoming resources</b>	<b>4,434,441</b>	<b>5,110,840</b>

## RESOURCES EXPENDED

Cost of generating funds		
Cost of generating voluntary income	2,317,676	2,023,607
Fundraising trading: costs of goods sold	13,865	22,464
Investment management costs	38,434	39,312
	<b>2,369,975</b>	<b>2,085,383</b>
<b>Charitable activities</b>		
Treatment of sick and injured animals	2,513,997	2,737,990
Educational activities	1,129,872	1,197,295
	<b>3,643,869</b>	<b>3,935,285</b>
<b>Governance costs</b>	69,049	70,604
<b>Total resources expended</b>	<b>6,082,893</b>	<b>6,091,272</b>
Net outgoing resources before transfers	<b>(1,648,452)</b>	<b>(980,432)</b>
Realised gains/(losses) on disposal of investments	84,571	(58,076)
<b>Net expenditure for the year</b>	<b>(1,563,881)</b>	<b>(1,038,508)</b>
Unrealised gains/(losses) on investments	693,436	(382,095)
<b>Net movement in funds</b>	<b>(870,445)</b>	<b>(1,420,603)</b>
Funds brought forward at 1 January 2012	<b>10,112,019</b>	<b>11,532,622</b>
<b>Funds carried forward at 31 December 2012</b>	<b>9,241,574</b>	<b>10,112,019</b>

## Group balance sheet as at 31 December 2012

	2012 (£)	2011 (£)
<b>Fixed assets</b>		
Tangible assets	1,455,358	1,480,631
Investments	7,490,796	7,663,754
	<b>8,946,154</b>	<b>9,144,385</b>
<b>Current assets</b>		
Stock	13,200	8,200
Debtors	399,030	650,237
Short-term deposits	70,786	438,125
Cash at bank and in hand	112,102	325,659
	<b>595,118</b>	<b>1,422,221</b>
<b>Creditors: amounts due within one year</b>	<b>(299,698)</b>	<b>(454,587)</b>
Net current assets	<b>295,420</b>	<b>967,634</b>
<b>Net assets</b>	<b>9,241,574</b>	<b>10,112,019</b>
<b>REPRESENTED BY</b>		
<b>Unrestricted funds</b>		
General funds	3,492,126	4,769,271
Designated funds	5,190,079	4,912,925
	<b>8,682,205</b>	<b>9,682,196</b>
<b>Restricted funds</b>	<b>559,369</b>	<b>429,823</b>
<b>Total funds</b>	<b>9,241,574</b>	<b>10,112,019</b>

# Thank you

SPANA receives no government funding. Each year the work we do is made possible only thanks to the kindness of the many individuals and organisations that support our vital work.



## Organisations

**We wish to thank every trust, foundation and company that chose to support SPANA during 2012, including:**

Mrs S H Adlam Will Trust  
Norman L Anderson's Foundation  
Animal Friends Insurance  
The Ian Askew Charitable Trust  
J R Asprey Family Charitable Foundation  
Bruce Ball Charitable Trust  
Lord Barnby's Foundation  
The Benindi Fund  
The Bewley Charitable Trust  
B R Body Charitable Trust  
The Basil Brown Charitable Trust  
The A S Butler Charitable Trust  
The Leonard Chadwick Charitable Trust  
The Marjorie Coote Animal Charities Trust  
The CPF Trust  
The Agnes West Dunlop Charitable Trust  
The G D Charitable Trust  
The Ann Jane Green Trust  
Mrs H L Grimwade Charitable Trust  
Henderson Charitable Trust

The Himbleton Charitable Trust  
The Lady Hind Trust  
The Jane Hodge Foundation  
Humane Society International Australia  
The Jordan Foundation  
The Ernest Kleinwort Charitable Trust  
Mrs F B Laurence Charitable Trust  
William and Katherine Longman Charitable Trust  
Monteverde Charitable Trust  
The Maud Beattie Murchie Fund  
The Paget Trust  
The Jane Emily Peter Memorial Trust  
The Leslie & Doris Seccombe Charitable Trust  
Serth and Gates Charity  
Spear Charitable Trust  
The Lady Tangye Charitable Trust  
C B & H H Taylor 1984 Trust  
Tollemache (Buckminster) Charitable Trust  
The Walker 597 Animal Trust  
The John Weiler Foundation  
The Valerie White Memorial Trust  
H D H Wills 1965 Charitable Trust  
The A and R Woolf Charitable Trust

## Legacies

**Many of our supporters choose to leave SPANA a gift in their Will, ensuring a lasting legacy of their commitment to helping working animals. We are honoured to be remembered in this way.**

**Here are just a few of those who left us a bequest in 2012:**

Mrs Mary Josephine Campbell-Ross  
Ms Shannon Maria Carrick  
Mrs Dorothea Eira Chatfield  
Miss Deidre H Craufurd  
Ms Violet Elizabeth Douglas  
Ms Beryl Grainger  
Miss M Hiltbrunner  
Miss Robina S Hunter  
Mrs Dianne Jones  
Mrs Olive Mary Lucas  
Miss Ethel Mabel Nash  
Mr Michael Rayward  
Miss Ruth Smith  
Miss Betty Maureen Spence  
Ms Susan Lucie White  
Ms Hannah Whitehead

# Governance

## Patron:

Mr John Craven OBE

## President:

The Lord de Mauley TD

## Vice Presidents:

The Rt Hon the Lord Soulsby of Swaffham Prior MA PhD DSc DVM FRCVS

Prof Derek Knottenbelt OBE BVMS&S DVMS DipECEIM MRCVS

Mr Ian Frazer FCA

## Hon Presidents:

HRH Prince Asem Bin Baker Bin Nayef (Jordan)

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## Council of Management

### Chairman:

Sir Roger Gale MP

### Hon Treasurer:

Mr Alan Kennard MBE FCA

Dr Jonathan Amory MSc PhD

Mr Carl Boyde MRCVS (retired 20 April 2012)

Brig (Retd) Mark Castle OBE

Dr Roger Curtis PhD MSc BVSc DTVM DVOphthal FRCVS

Mr Donald Fraser BVMS MPhil MRCVS (appointed 20 April 2012)

Mr Ian Frazer FCA (retired 20 April 2012)

Mr William Fullerton CMG MA

Prof Tim Greet BVMS MVM CertEO DESTS DipECVS FRCVS (appointed 15 March 2012)

Ms Olga Johnson

The Lady Slynn of Hadley SRN

## Executive

### Chief Executive:

Mr Jeremy Hulme

### Director of Education:

Mrs Diana Hulme

### Director of Fundraising:

Mrs Philippa Ireland

### Director of Finance:

Mr John Reid MA FCA

### Director of Veterinary

#### Programmes:

Dr Andy Stringer BVSc PhD MRCVS

### Director of Communications:

Mr Dan Tickle



**Far from becoming obsolete, the last 30 years has seen a significant and consistent growth in the number of working donkeys worldwide.** (Starkey & Starkey, 2004)

# 2012-13 programmes

## Permanent programmes around the world

- Algeria
- Ethiopia
- Jordan
- Mali
- Mauritania
- Morocco
- Syria
- Tunisia

## Outreach and emergency programmes

- Kenya
- Zambia
- Sierra Leone
- Mongolia
- Burkina Faso



SPANA works around the world to help animals in need. In the past, we've run emergency and outreach programmes in five continents.



Photo © Telegraph Media Group / Dylan Thomas

Photo © Tryfon Topalidis



For the working animals of the world

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Facebook: [www.facebook.com/spanacharity](http://www.facebook.com/spanacharity)

Registered charity no: 209015

Registered in England company no: 558085

Company limited by guarantee



Photo © Katie-Jane Cockerill