





AFGHANISTAN JORDAN



INDIA

ETHIOPIA



SOUTH AFRICA

EGYPT

ZIMBABWE

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SIERRA LEONE

MOROCCO

Long-term veterinary programmes

Ethiopia, Jordan, Mali, Mauritania, Morocco. Tunisia, Zimbabwe



Outreach programmes

Afghanistan, Botswana, Ghana India, Kenya, Mongolia, Romania, South Africa



Emergency programmes

Egypt, Mauritania



Training for local vets and paraprofessionals

Ethiopia, Ghana, Jordan, Mongolia, Morocco



Schools education programmes

Ethiopia, Jordan, Kenya, Mali, Mauritania, Morocco Sierra Leone, Tunisia, UK



Community training programmes Ethiopia, Mali, Zimbabwe

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Chief executive's introduction

In 1988, my family and I made a decision that would change all our lives forever. We left our isolated Scottish farm and moved to Rabat, where I became the director of SPANA Morocco. To say this was a culture shock for us all would be an understatement. Our lives changed in ways we couldn't have imagined. But for an animal lover such as myself, the greatest shock was the horrifying condition of so many working animals.

I will always remember my first visit to Marrakech. Hundreds of caleche horses waited patiently in line to pull tourists around the old medina. Standing in the baking Moroccan sun, dehydrated and visibly malnourished, their wounds were obvious and their lameness just as apparent once they began to move.

For me, this was the moment I realised I would spend my life working to end their suffering. Despite the decades that had passed, my experience was not unlike that of SPANA co-founder Nina Hosali when she arrived in north Africa to witness '...a vast sea of neglected animal suffering'.

The scale of misery remains immense. Hundreds of millions of working animals right across the developing world still need our help, perhaps now more than ever.

With such a challenge, you might think it easy to become discouraged. But when I return to Marrakech today, I am met with a very different scene. The caleche horses are still there, waiting in line as they always have. But today they enjoy fresh, cooling water from the SPANA trough. They are healthy, well fed, with comfortable harnessing and equipment. And not one shows signs of lameness, injury or disease. That is the difference SPANA makes.

We receive no government funding. Instead we rely completely on the generosity and dedication of those who believe, as I do, that working animals have earned the right to a life free from suffering. The change in Marrakech is not miraculous, it's the result of hard work by people committed to helping these animals.

So much remains to be done. But we can do nothing at all without you.

Your dedication and support provide a lifeline for so many hardworking animals. We are particularly grateful for the incredible kindness of all those who have left SPANA a gift in their Will - these gifts fund around half our work.

It is only due to your support that the extraordinary achievements catalogued in this annual review are possible. To all those who share our determination to help change harnesses and dressings, hearts and minds, SPANA remains, as it has always been, your charity. Thank you to each and every one of you.

Jeremy Hulme Chief Executive

Working animals around the world

When SPANA founders Kate and Nina Hosali arrived in Africa At SPANA, we believe these vital, hardworking animals in 1923, they were horrified by what they found. From rural

donkeys, mules, camels, oxen and horses – and their lives

deserve better than a life of suffering.

animals and most will have no access to veterinary care. Injured animals must continue to work, whatever agonies they endure.

Without SPANA, harness wounds would go untreated. There would be no dentistry nor farriery for many working animals. tools. And without SPANA, countless animals would perish





TREAT

Providing free veterinary care

At some point in their lives, every working animal will need a vet. Yet worldwide few will have access to even the most basic veterinary care. So despite sickness, injury and lameness, many animals continue to work. A SPANA vet is the best chance - often the only chance - many working animals have of a life free from unnecessary pain and suffering.

Each year, SPANA's dedicated teams provide free veterinary care for hundreds of thousands of working animals in need. Through a permanent network of centres and mobile clinics across seven developing countries, SPANA vaccinates to prevent disease, treats injuries to relieve pain, and replaces homemade and ill-fitting equipment that causes wounds.

Operating in difficult conditions, with an almost limitless need, our vets are at the frontline in our daily battle to ease suffering and promote animal welfare.

2014 in review

Zimbabwe Expanded to two new regions, the programme now covers almost two-thirds of the rural areas in Zimbabwe.

Mauritania Opened a new clinic with a permanent vet in Rosso, providing vital veterinary care for animals in the south of Mauritania and hosting vet students from Senegal.

Mali Provided the first portable x-ray machine in the country for veterinary use across Mali. The equipment will primarily be used for working animals, allowing vets to obtain an overview of musculo-skeletal problems, enabling better prognosis and treatment.

Tunisia, Ethiopia, Mali Data collected to review the impact and effectiveness of treatments provided through SPANA's fixed and mobile

Ethiopia, Tunisia Opened new specialist centres which will allow veterinary students to gain valuable experience with working animals and improve their clinical skills.

> In 2014 SPANA provided over 200,000

free veterinary treatments

6,620 44,066 donkeys



Without SPANA the situation would be very bad, as no free and accessible treatment would be available. These animals would otherwise be neglected and donkey welfare would continue on a downward spiral. Thanks to SPANA, this is no longer the case.

Dr Erick Mutizhe, Local vet, SPANA Zimbabwe

Spotlight



ZIMBABWE

Reaching working animals in rural Zimbabwe

Officially launched to mark SPANA's 90th anniversary in 2013, SPANA Zimbabwe is our latest permanent veterinary programme.

Our local vets, Dr Erick Mutizhe and Dr Andy Garura travel over 23,000km each year with the SPANA mobile clinics, getting help to thousands of working animals in the sparsely populated countryside.

Around 95 per cent of Zimbabwe's population live in rural areas, so our mobile clinics are the only way of getting free veterinary care to most sick and injured animals.

Erick and Andy start work each day at 5.30am, and owners begin arriving at the clinic at first light. They will work into the late afternoon, treating dozens of animals each

'There is a great need for SPANA's services', says Erick. 'Wounds are very common at the clinics, mostly caused by ill-fitting, makeshift harnesses. We also frequently treat eye conditions, diarrhoea, lameness and respiratory problems, as well as providing necessary deworming treatments and vaccinations against rabies - many of the donkeys come into contact with wildlife and bites pose a risk of infection.

'The overall health and well-being of the working donkeys has already improved and in the villages we visit, the owners are more educated about how certain practices can be detrimental to their animals' health.



TRAIN

Delivering change that lasts

SPANA believes in leaving a sustainable legacy wherever we work. By training owners and professionals we can ensure that our influence reaches far beyond our centres, resulting in changes that will last for years to come.

Each year SPANA trains hundreds of veterinary professionals, farriers, technicians and students right across its core countries and, through our outreach programmes, beyond.

By raising the standards of private and government vets, and by giving them experience of treating working animals, SPANA is able to reach many more animals than we ever could through direct treatment alone.

In recent years we have focused increasingly on providing training directly to working animal owners, appointing our first community training advisor, Dr Macaulay Olagoke, in 2013.

The basic principles of community training have been around for a long time at SPANA – right back to our earliest years in fact. Our founders, Kate and Nina Hosali, recognised that veterinary training alone could never be enough: where we treat, we must also train.

It's an approach that involves working with animal owners to get at the root causes of welfare problems, not just treating the results of the problems. We're working to change attitudes and behaviours, promoting humane treatment of animals and reducing the need for SPANA's veterinary services.

2014 professional training



156





student vets

technicians and paravets

More awareness and workshops will lead to changes in the attitudes and behaviours of donkey owners, and SPANA will make a lasting impact on the health and welfare of working donkeys in Mali.

Though I started working with

SPANA not very long ago, we have

already begun the job of changing

the minds of donkey owners, little

by little.

Mr Ayouba Ibrahim, Community Training Officer, SPANA Mali.

Spotlight



ETHIOPIA

Tackling malnutrition through community training

Despite gruelling workloads, many of the working animals SPANA vets treat are suffering from malnutrition, a problem that can never be addressed by veterinary care alone. While many owners are desperately poor and lack the resources to feed either their families or their animals adequately, a significant cause is also owners' lack of awareness of the importance of proper nutrition for working animals.

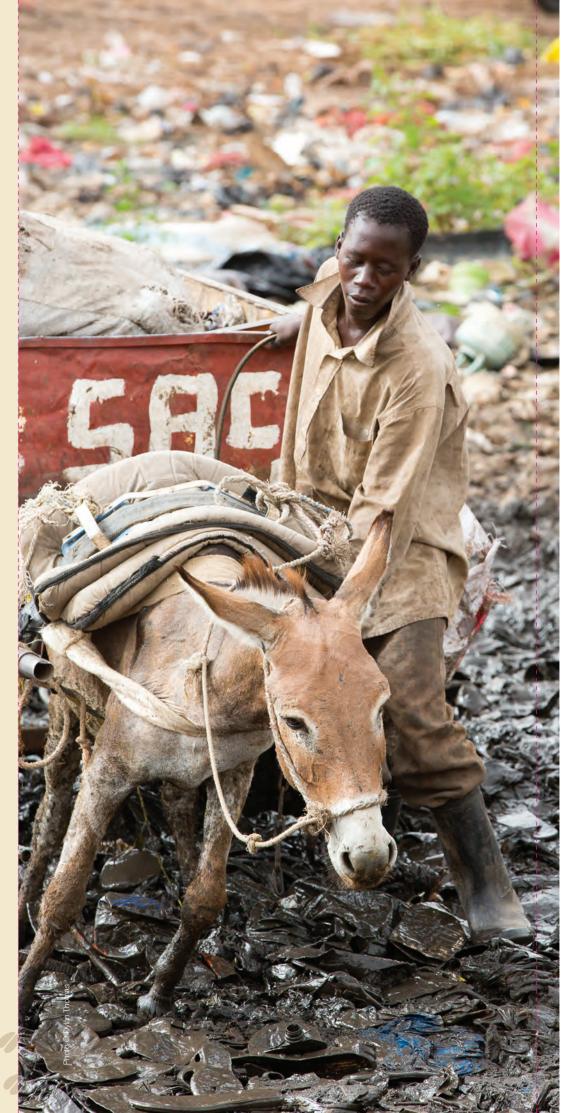
Malnutrition compounds many of the health problems faced by working animals. Dr Nigatu Aklilu, SPANA Ethiopia's country director explains: 'Malnutrition may predispose working animals to multiple infectious diseases and parasitic disorders which affect the body's defence mechanism.'

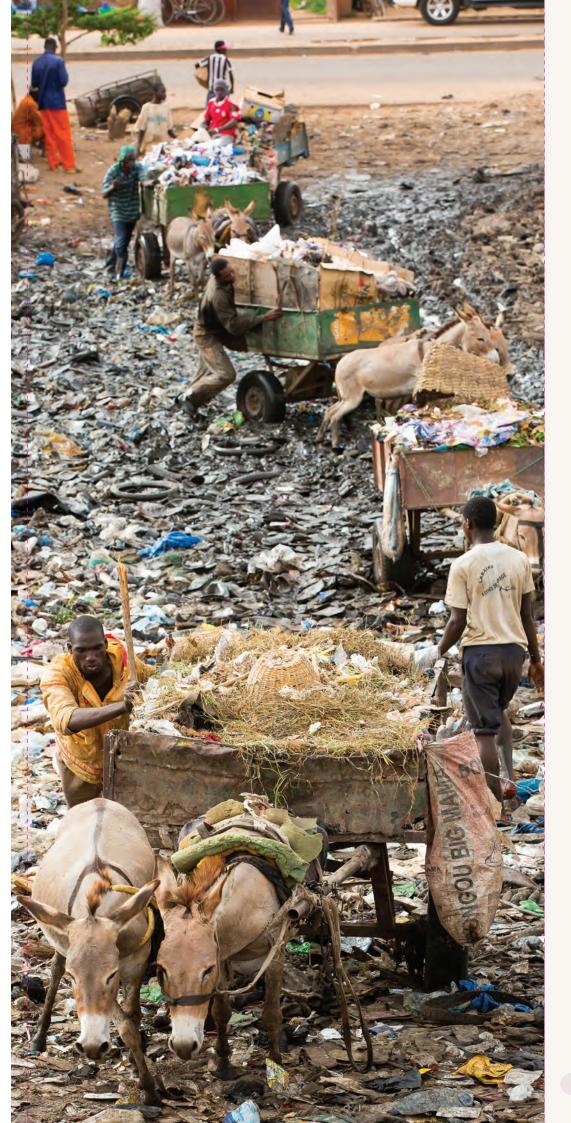
Aside from our work developing greater compassion for working animals, helping owners understand the link between adequate nutrition and economic productivity is one of the most effective ways of addressing this widespread problem.

SPANA's community training team works to address this. In 2014, SPANA trained owners across several Ethiopian towns in proper feeding and watering practices. As a result, owners are now able to mix different feed items, such as wheat bran, barley grain, barley straw, green grass, salt and oil in the correct proportions.

An evaluation of the programme will take place during 2015, but Dr Aklilu is already seeing promising results: 'These feeding practices are improving the health and body conditions of horses in those towns where our programme is running. We already have plans to extend the training to all Ethiopian towns where SPANA operates.'

With similar programmes already underway in other countries, SPANA's community training programme looks set to expand significantly in the years ahead.









Focus: The rubbish dump donkeys of Bamako

Around the world there can be few workplaces as bleak as the rubbish dumps of Bamako.

In Bamako, Mali's capital city, young men and women - Old, worn saddle pads can be exchanged and owners often just children – survive on the meagre income they receive instruction on how to care for their animals earn bringing the city's rubbish to these towering, stinking humanely. piles of burning refuse. But of course it is the donkeys that undertake the really hard work, pulling rubbish carts up find on the dumps.

Under a relentless sun, their lives are as hard as any working animal that SPANA helps.

The loads are heavy: donkeys can be lifted off their feet by the sheer weight of the rubbish. Most harnesses are homemade, with ropes rubbing constantly against untreated, open wounds.

There is no retirement to look forward to for these animals. Life is short, and many will become infected with tetanus, an agonising fate.

But even here, there is hope.

In the middle of the city's largest dump, SPANA's country director, Dr Amadou Doumbia gets to work helping as many sick and injured donkeys as he can. He and his team visit regularly with their mobile clinic. They lack the resources to reach all the dumps, but here the difference is remarkable.

For these rubbish dump donkeys, life remains tough. But each day they finish work in the early afternoon, retiring to a purpose-built shelter that keeps them out of the intense sun. Here they receive feed and water, and SPANA vets are on hand to treat any injuries, while vaccinating against tetanus and other deadly diseases.

Life will always be hard for these animals – and for the precipitous slopes, often surviving by eating whatever they people who work them. But free veterinary care, owner education, feed, rest, water, shelter and padded harnessing have transformed the lives of these hardworking animals and alleviated their suffering.

> So much more needs to be done but here, as elsewhere, the difference SPANA makes is clear.









TEACH

Building a more compassionate future

Changing a dressing on a wound takes no time at all: changing attitudes and beliefs can take generations. From SPANA's very earliest days we have worked to create a world where working animals are treated with kindness, respect and understanding.

To foster compassion that will last a lifetime, we need to start young. SPANA works with schoolchildren to reinforce positive feelings towards animals and challenge hostile, negative attitudes that are sadly common in many communities.

Animals are vital to the lives and livelihoods of many of the world's poorest people. But however economically vital they may be, we believe hardworking animals deserve to be treated as more than mere tools.

SPANA's education programme operates across all our core countries, and helps us to build a future where animals are valued for their intrinsic worth, not just their economic value.

Most of our work takes place in education facilities at SPANA centres. But our education teams also visit schools to deliver lessons, work with governments to get animal welfare into curricula, support a network of animal clubs across Africa, and reach young people in remote communities with our engaging and child-friendly mobile exhibition units.

2014 in review

Ethiopia 2014 marked the official opening of a new animal handling facility at SPANA's centre in Addis Ababa, Ethiopia. Specialist education staff are receiving training and our socialised animals – one pony, one donkey, four rabbits and four guinea pigs – have already taken up residence in their well appointed new home. During 2015 over 2,000 SPANA Animal Club members from 38 schools are due to visit.

Ethiopia Nine new SPANA animal clubs began in autumn 2014, with club leaders and head teachers receiving training at our new animal handling centre. Altogether SPANA now has 41 clubs across Ethiopia, reaching 2,050 children (13,904 contact hours) over the course of the year.

Jordan SPANA Jordan has begun a pilot scheme in eight United Nations schools to test a new curriculum of lessons, which will eventually be made available to all participating animal clubs across the country.

Tunisia Work began on a new mobile exhibition unit to bring engaging, interactive displays and information to schoolchildren across the country.

Evaluation All vets, technicians and teachers involved in SPANA's Moroccan education programme took part in an international evaluation project. The results will shape the future of the programme, including improved transport, greater use of technology and the creation of even more age-appropriate lesson plans.





No-one in my class had ever seen a guinea pig before – they looked very strange when we first saw them! But I loved handling the animals and caring for them.

'I enjoy school very much, but I always look forward to Animal Clubs the most – we all do. I have animals at home, but we have never learned about their needs before at school.

Desta, aged nine, from Debre Zeit, Ethiopia

Pupils visiting SPANA's education projects in 2014:

56,626 pupils

Tunisia 13,503
Morocco 27,806
Jordan 1,928
Ethiopia 2,050
Kenya 7,918
Mali 1,911
Mauritania 1,510

Spotlight



Measuring success

2014 saw an expansion of our project to evaluate the effectiveness of the SPANA education programme. The design of our programmes is always based on robust, evidence-based evaluations that ensure cost-effective solutions and proven impact.

Throughout the last year, SPANA's monitoring and evaluation advisor, Dr Stephen Albone, has spent much of his time reviewing the rapidly expanding animal clubs in Ethiopia. It's important work that will help us demonstrate that the burgeoning network is as effective as possible in changing the way a generation of young people think and feel about animals.

The SPANA Ethiopia programme takes the form of after-school clubs, which children voluntarily attend for one hour each week. The club sessions make learning fun and interactive, allowing children to explore their relationship with the animals around them.

Changing attitudes is about more than children learning facts, and Dr Albone has developed a special Caring for Animals questionnaire to measure how children think and feel.

Using the questionnaire, SPANA researchers tracked the progress of 482 children in three schools, comparing the results over the course of six months. The outcomes were reviewed against a control group of children who had received no formal animal welfare lessons.

The results showed that the way children think and feel about animals matures among all groups. But by age 11, children attending SPANA lessons were progressing at a much faster rate – five times as fast as those from neighbouring schools.

The research, which will be expanded to other SPANA countries in the coming years, proves our approach works and is enabling the team to extend and grow its work with justifiable confidence.

Working together:

Reaching more animals in need

Emergencies:

wherever, whenever

When natural disaster strikes or conflict threatens, the poorest and most vulnerable communities - those most likely to rely on animals - are often hit hardest.

From Syria and Iraq to Afghanistan and Egypt, SPANA has worked to help those caught in the line of fire, protecting animals and the livelihoods of the families who rely on them.

Wherever and whenever they're needed, working with specialist local partner organisations, our dedicated vet teams are poised to get urgent help to those in need.

2014 in review

Mauritania In the Mbera refugee camp, deep in the Sahara desert, 470,000 animals and their owners found themselves fighting for survival last year. Lack of water supplies, a basic requirement for life, threatened the lives of countless animals. Working with local partner SOS Desert, SPANA was able to repair six traditional pastoralist wells around the camp, giving hope to animals and humans alike.

Egypt The collapse in Egyptian tourism following years of political unrest had a devastating impact on animals working in the tourism industry, close to the Giza Pyramids. During 2014 SPANA continued its work with Egyptian charity ESAF, providing emergency feed to hundreds of malnourished carriage horses.

In three short days I saw small miracles on an almost hourly basis, human despair turn to joy, animals turn from listless to lively. Most of the sad, often overworked beasts that come to SPANA hospitals are a long way from bright and beautiful, but they are being cared for by a team that is wise and wonderful, dedicated and unsung.

The Rt Hon Ann Widdecombe, who visited SPANA's work in Morocco and the emergency feed programme in Egypt.

Outreach: helping local organisations drive change

Local knowledge is vital. It helps ensure our programmes get to those animals most in need and that we can access those local networks needed to deliver sustainable change.

SPANA can't reach all the world's working animals, so we provide small grants for organisations that can think big.

Trusted local partner organisations help us deliver the greatest outcome for limited funding, ensuring we can reach even isolated communities without the need for expansive infrastructure investment.

2014 in review

Mongolia Trained 96 vets in equine healthcare and business management. Partner: CAMDA.

Morocco Produced a saddle for use by children with disabilities. Partner: SaddleAid.

Ghana Established a network of animal clubs to promote humane education. Partner: GSPCA.

South Africa Trained owners in donkey care and producing comfortable harnesses. Partner: **PEACE** Foundation.

Afghanistan Designed a special saddle to transport pregnant women to clinics in mountainous regions. Partner: SaddleAid, HealthProm.

Romania Fitted 4,600 horse carts with reflectors to reduce road traffic accidents. Partner: Romanian Children's Humanitarian Foundation.



Focus: rewarding compassion and care

In 2014, chief executive Jeremy Hulme visited SPANA's Best Kept Mule awards in Imlil, which rewards compassionate animal care.

Climbing from the hot, dusty plains south of Marrakech, the journey into the High Atlas mountains is magical. But with steep inclines and poor roads, it's no wonder the local villagers rely on mules to get about.

In such a remote and impoverished community, you might expect these mules to be in poor condition. But you'd be wrong.

SPANA has worked with the local muleteers for years, improving their knowledge and rewarding owners who treat their animals well.

The highlight of the muleteers' year is the SPANA Best Kept Mule Awards. Our vets award owners points throughout the year based on the welfare of the mules, and the winners receive a small financial incentive and a bag of barley for their animals.

In a region where mules really are the backbone of the local economy, SPANA's awards have helped local people develop a better understanding of the needs of these vital animals.

Jeremy Hulme

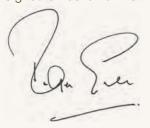


Report by the trustees on the summarised financial statements

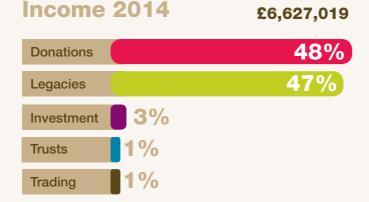
The summarised financial statements are extracted from the full statutory trustees' annual report and financial statements of The Society for the Protection of Animals Abroad which were approved by the trustees and signed on their behalf on 18 March 2015. The full financial statements, on which the auditors Crowe Clark Whitehill LLP gave an unqualified audit report on 27 March 2015 will be submitted to the Charity Commission and to the Registrar of Companies on 18 May 2015. The auditors have confirmed to the trustees that, in their opinion, the summarised financial statements are consistent with the full financial statements for the year ended 31 December 2014.

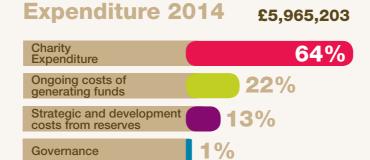
These summarised financial statements may not contain sufficient information to gain a complete understanding of the financial affairs of the charity. The full statutory trustees' report, financial statements and auditor's report may be obtained from the registered office.

Signed on behalf of the trustees.



Sir Roger Gale Chairman, 24 April 2015





In 2011 SPANA began a period of strategic investment in fundraising in order to improve and expand the work that we do for the animals in the future. We have since been investing a portion of our reserves to increase income growth (strategic and developmental costs, from reserves). This investment is now delivering the anticipated income growth, enabling us to increase the overall percentage we spend on our veterinary and education work. As a result, we are able to progress plans to extend our work into new countries in 2015, including the planned launch of a new permanent country.

Thank you for helping us to help more animals!

Group statement of financial activities

(Incorporating income and expenditure account)

| INCOMING RESOURCES | | |
|---|------------|-----------|
| Incoming resources from generated funds | 2014 (£) | 2013 (£) |
| Voluntary income | | |
| Donations | 3,161,285 | 2,773,169 |
| Legacies | 3,133,939 | 2,723,424 |
| Trusts | 107,236 | 254,743 |
| | 6,402,460 | 5,751,336 |
| Activities for generating funds | 57,101 | 48,546 |
| Investment income | 167,458 | 174,903 |
| Total incoming resources | 6,627,019 | 5,974,785 |
| RESOURCES EXPENDED | | |
| Cost of generating funds | | |
| Cost of generating voluntary income | 2,052,934 | 2,346,654 |
| Fundraising trading: cost of goods sold | 25,924 | 23,174 |
| Investment management costs | 35,082 | 34,634 |
| | 2,113,940 | 2,404,462 |
| Charitable activities | | |
| Treatment of sick/injured animals | 2,582,908 | 2,652,400 |
| Educational activities | 1,202,809 | 1,272,745 |
| | 3,785,717 | 3,925,145 |
| Governance costs | 65,546 | 64,922 |
| Total resources expended | 5,965,203 | 6,394,529 |
| Net outgoing resources before transfers | 661,816 | (419,744) |
| Realised gains on disposal of investments | 5,681 | 149,050 |
| Net expenditure for the year | 667,497 | (270,694) |
| Unrealised gains on investments | 114,657 | 626,780 |
| Net movement in funds | 782,154 | 356,086 |
| Funds brought forward at 1 January 2014 | 9,597,660 | 9,241,574 |
| Funds carried forward at 31 December 2014 | 10,379,814 | 9,597,660 |
| Balance sheet as at 31 December 2014 | | |
| Dalance sheet as at 01 December 2014 | | |
| | 2014 (£) | 2013 (£) |
| Fixed assets | | |
| Tangible assets | 1,404,352 | 1,427,764 |
| Investments | 7,101,512 | 6,849,206 |
| | 8,505,864 | 8,276,970 |
| Current assets | | |
| Stock | 16,200 | 11,900 |
| Debtors | 511,660 | 830,802 |
| Short-term deposits | 731,939 | 582,091 |
| Cash at bank and in hand | 905,861 | 283,061 |
| | 2,165,660 | 1,707,854 |
| Creditors: amounts due within one year | (291,710) | (387,164) |
| Net current assets | 1,873,950 | 1,320,690 |
| Net assets | 10,379,814 | 9,597,660 |
| REPRESENTED BY | | |
| Unrestricted funds | | |
| General fund | 6,251,633 | 3,456,738 |
| Revaluation fund | 1,693,608 | 1,854,710 |
| Designated funds | 1,884,554 | 3,569,814 |
| | 9,829,795 | 8,881,262 |
| Book State of Contract | 550,019 | 716,398 |
| Restricted funds | 000,010 | , |

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Thank you

SPANA receives no UK government funding. Each year the vital work we do is made possible only thanks to the kindness of the many individuals and organisations that support our work.

Organisations

We wish to thank every trust, foundation and company that has so generously supported SPANA during 2014, including:

Animal Friends Pet Insurance

The Marjorie Coote Animal **Charities Trust**

The Agnes West Dunlop Charitable Trust

Henderson Charitable Trust

The Ernest Kleinwort Charitable Trust

The Leaver Family Charitable Trust

Metabolic Studio

RCVS Knowledge

The Leslie & Doris Seccombe Charitable Trust

Sharegift

A lasting gift

Many of our donors choose to leave SPANA a gift in their Will, ensuring a lasting legacy to working animals.

About half of all treatments we provide are funded by these gifts and we are so grateful to all those who choose to help SPANA in this way.

Here are just a few of those who left SPANA a bequest in 2014:

Basil Brian Aylward Marguerite Pauline Bowd Juanita Carberry

AN Carter

Paulette Catherine Marie Cheshire

Kenneth Michael Cockrell

Beryl Vera Donnelly

James Alexander Driscoll

Patricia Adelaide Elliot

Anthony Frenkel

Pamela Irene Gray

The Drinking Fountain

Association has been delighted to support SPANA's work since 2008. We have funded several projects including constructing water troughs for thirsty horses in Morocco, and helping to build a dam in a drought prone, remote area of Kenya, which helped both animals and nomadic people.

We're proud to support SPANA. Working animals help some of the world's poorest people to earn a living and are a little recognised but vital part of so many people's lives.

Mr Ralph Baber, Trustee, The **Drinking Fountain Association**

Winifred Beryl Hanson

Jean Ellis Jones

Barbara Hersilia Judd

Kathleen Kaucic

Joan Muriel Lawford

Brenda Mary Mason

Isabella Crawford Merrilees

Peter Morris

Susan Patricia Ross

Joan Alice Stowe

Muriel Thompson

Laura Vizer-Litttler

Iris May Walker

Barbara A Wallack

Marian Eileen Wardrop

Patricia Edith Wilson

Katharina Perta Wolpe

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Prof Derek Knottenbelt OBE BVM&S DVMS DipECEIM MRCVS Mr Ian Frazer FCA

I admire the excellent work that SPANA does and want it to continue as long as possible. My legacy will help you to do this I hope - for a little while at least. Your work is so important and your dedication inspires us all to want to help where we can.

Mrs Anne Werrett

Council

Chairman

Sir Roger Gale MP

Vice Chairman

Prof Tim Greet BVMS MVM CertEO DESTS DipECVS FRCVS

Hon Treasurer

Mr Gavin Helmer BSc FCA (Appointed to Council 18 June 2014)

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Dr Jonathan Amory MSc PhD

Brig (Retd) Mark Castle OBE

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Mr Mark Dickens

Mr Donald Fraser BVMS MPhil MRCVS

Mr William Fullerton CMG MA (Retired from Council 10 February 2015)

Ms Olga Johnson

Mr Alan Kennard MBE FCA

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