



ANNUAL REVIEW 2015-16

TREAT TRAIN TEACH

**OUR VISION IS A
WORLD WHERE
EVERY WORKING
ANIMAL LIVES A
LIFE FREE FROM
SUFFERING AND
IS TREATED WITH
COMPASSION.**

OUR MISSION is to improve the welfare of working animals in the world's poorest communities. We do this through treatment, training and teaching. We **TREAT** by providing free veterinary care when animals suffer or when emergencies strike. We **TRAIN** by building expertise among vets and promoting humane care by animal owners. We **TEACH** children to develop positive beliefs, respect and compassion towards animals.

VISION & MISSION



Photo © Dylan Thomas, Ethiopia
Cover photo © William Miller, Mauritania

SPANNA AROUND THE WORLD

OUR PROJECTS AND PROGRAMMES IN 2015

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TREAT
SPANNA's permanent fixed and mobile veterinary clinics

TRAIN
Our training programmes, including vets, teachers and animal owners

TEACH
SPANNA's permanent children's education projects

Outreach
Partnerships with trusted local organisations

Emergency
Providing urgent help in times of crisis

CHIEF EXECUTIVE'S INTRODUCTION

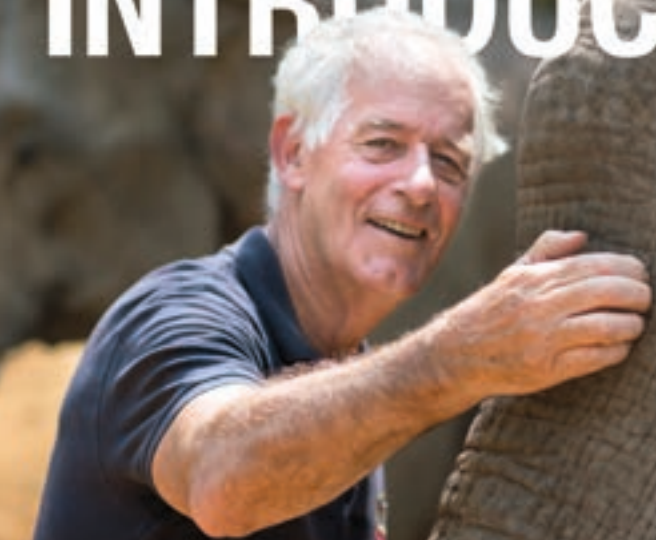


Photo © Ruben Salgado Escudero, Myanmar

In an industrialised, developed country, the world of working animals can seem a very long way away indeed. It's hard to believe that as many as a billion of the world's poorest people rely on a vast workforce of hardy animals. Yet much of the coffee we drink, the food we eat, and the countless everyday items we take for granted will have been carried on the back of an animal.

SPANA has been the champion of working animals since 1923. We are unique in promoting and protecting the welfare of all species of working animals, from the elephants of Asia, to the camels of the Sahara, to the 100 million working equines right across the globe.

We understand that our work is vital for the economic health of communities. But we're motivated particularly by a desire to end the suffering of animals that are, to most in the developed world, almost invisible.

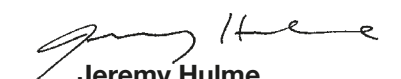
Working animals will remain a fact of life for many years to come, but we believe that a life of work needn't be a life of suffering. By providing access to free veterinary care, farriery and dentistry, by improving the skills and knowledge of owners, and by building a more compassionate future, SPANA is transforming the lives of working animals.

The scale of our task is vast and despite our many successes, some of which you will read about in this annual review, so much more remains

to be done. Too many working animals continue to endure lameness, malnutrition and preventable disease.

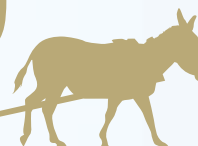
We receive no government funding. Each success you will read about in the pages ahead was made possible only thanks to the extraordinary kindness of the many individuals and organisations who, like us, cannot ignore the daily suffering of these hardworking animals.

To each and every one of our existing supporters, from those who leave us a gift in their Wills to the trusts and companies that fund vital projects, I would like to express our heartfelt thanks. And to those who are new to SPANA, welcome – I hope this document inspires you to believe that, together, we can make a real and lasting difference to the lives of the world's forgotten workforce.


Jeremy Hulme
Chief Executive

WORKING ANIMALS

100 MILLION



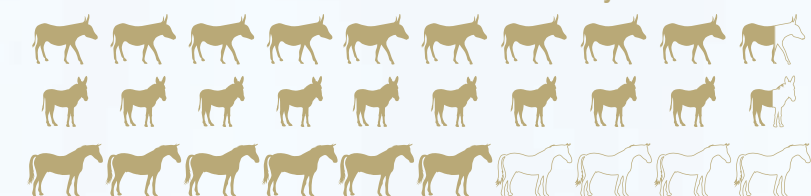
the total number of **WORKING DONKEYS, HORSES AND MULES** worldwide

Source: United Nations Food and Agriculture Organisation

80%

of the world's working equines are found in the **DEVELOPING COUNTRIES**

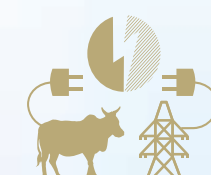
97% of mules 96% of donkeys 60% of horses




Source: Pritchard et al, 2005


ONE BILLION
people rely on animals **FOR THEIR LIVELIHOODS**

Source: LID, 1999


50%
of the world's population depends on animals as their main **SOURCE OF POWER**

Source: Wilson, 2003


ONE WORKING ANIMAL
can support the livelihoods of an extended family of up to **30 PEOPLE**

Source: Sprayson, 2006



Photo © Dylan Thomas, Ethiopia

THE HIDDEN WORKFORCE

Few in the developed countries are aware of the extraordinary reliance of so many of the world's poorest communities on working animals. Yet across Africa and beyond, animals are essential to global development and vital for transporting food, water and goods.

This hidden workforce of donkeys, mules, horses, camels and livestock underpins the livelihoods of as many as a billion people worldwide. Their contribution to the economic wellbeing of families has been shown to improve the status of women in society and support the education of children, who might otherwise be forced to perform many of those tasks undertaken by working animals.

The families most reliant on animals for their livelihoods are often the most marginalised within some of the world's poorest countries. For these people, veterinary care can be both inaccessible and unaffordable, resulting in insecure livelihoods and poor animal welfare.

For animals fortunate enough to have access to SPANA clinics, our vets are often the only hope they have of a life free from pain and suffering. For most animals there is no hope of veterinary care, farriery or dentistry. We receive no government funding and rely entirely on the kindness of individuals and organisations who understand that the welfare of poor communities depends on animals, and the welfare of those animals depends on SPANA.



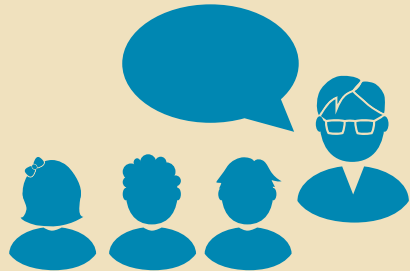
Photo © Dylan Thomas, Morocco



2015: SPANA'S YEAR IN NUMBERS

Photo © Karel Prinsloo, Ethiopia



















CHILDREN RECEIVING SPANA HUMANE EDUCATION



ETHIOPIA	2,340 (37 schools reached)
JORDAN	2,374 (126 schools reached)
MALI	1,693 (10 schools reached)
MAURITANIA	657 (4 schools reached)
MOROCCO	29,061 (886 schools reached)
TUNISIA	16,813 (419 schools reached)

Thousands more children were reached through our education outreach projects – see pages 22-27 for details.

SPANA EDUCATION CENTRES

ETHIOPIA	    4
JORDAN	 1
MALI	 1
MAURITANIA	 1
MOROCCO	      6  (plus one mobile exhibition unit)
TUNISIA	   3  (plus one mobile exhibition unit)

VETERINARY TREATMENTS at SPANA centres and mobile clinics

In 2015 we provided 238,486 treatments, including:



Thousands more animals were treated through our veterinary outreach projects – see pages 22-27 for details.

TREATMENTS BY COUNTRY

BOTSWANA	279*
ETHIOPIA	11,421
JORDAN	3,244
MALI	29,998
MAURITANIA	105,200**
MOROCCO	40,696
TUNISIA	19,445
ZIMBABWE	28,203

* Part year: Botswana launched as core SPANA country in late 2015
** Includes treatments at the new centre in Rosso, Mauritania



SPANA MOBILE CLINICS

TUNISIA	   3
ETHIOPIA	  2
MALI	  2
MOROCCO	 1
MAURITANIA	  2
JORDAN	  2
ZIMBABWE	  2
BOTSWANA	 1
INDIA	  2 (2015 outreach programmes)



SPANA FIXED VETERINARY CLINICS

TUNISIA	3
ETHIOPIA	1
MALI	1
JORDAN	1
BOTSWANA	1
MAURITANIA	2
MOROCCO	5

COMMUNITY TRAINING

8 COMMUNITIES received community training during 2015, in the following countries:

ZIMBABWE	2
MALI	2
ETHIOPIA	3 (one of which was an outreach programme)
GHANA	1 (outreach programme)



1,997 OWNERS received community training, led by SPANA staff:

ETHIOPIA	1,299
ZIMBABWE	523
MALI	175

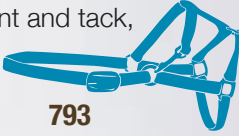


Many more owners were trained via our community training outreach projects – see pages 22-27 for details.

HARNESSING, TACK AND EQUIPMENT

SPANA teams provided owners with 6,751 ITEMS of equipment and tack, including:

PADDED NOSEBANDS	793
COMFORTABLE HARNESSSES	1,087
HUMANE BITS	774



TREAT



EASING SUFFERING AND
IMPROVING WELFARE
THROUGH FREE VET CARE

Our work takes us across the globe to get free vet care to those working animals most in need, where local veterinary services are often inaccessible, unaffordable or simply non-existent. Our teams prevent and treat wounds, lameness and potentially deadly diseases such as tetanus. They provide essential dentistry, trim hooves and, when necessary, undertake vital operations.

Our treatments, often simple and inexpensive procedures, can sometimes be the difference between life and death. More often, our dedicated vet teams prevent working animals enduring constant pain and suffering.

Last year, SPANA's veterinary programme expanded to reach more countries than ever before. But with as many as 100 million working equines, and many more working cattle, camels and other species, there always remains so much more to be done. With your help, our work will continue until every working animal enjoys access to veterinary care and a working life free from preventable suffering.



2015 IN REVIEW

Hope for Botswana's working animals

In Maun, in the north of Botswana, it is hard to overstate the importance of working animals to the community. Here, as across much of the rest of the continent, the poorest are also those most reliant on animals for their livelihoods.

With limited access to state and private veterinary services out of reach for all but the wealthiest residents, many working animals endure short and painful lives.

SPANA has worked with a partner organisation, MAWS, for a number of years to alleviate the worst of this suffering, funding limited veterinary care and projects to reduce the number of road injuries. Finally, thanks to the kindness of our supporters, in 2015 SPANA was able to launch a permanent programme in Botswana.

Working out of a refurbished shipping container on the outskirts of Maun, SPANA Botswana now holds four clinics each week in the surrounding villages of Makalamabedi, Samedupi and Shorobe, as well as in Maun town itself. The number of clinics will be increased during 2016 to reach up to ten nearby villages.

The programme is led by our Country Director, Pippa Young. With 20 years' experience as a veterinary nurse in the UK, Pippa also worked since 2009 with the only local private veterinary professional in Maun, before taking up her role at SPANA.

With future plans to develop an education programme and provide community training, SPANA's latest veterinary programme promises to transform the health, wellbeing and status of Botswana's hardworking and undervalued animals.



Photo © Karel Prinsloo, Ethiopia

“

I'm supporting all my family from the money I earn with my horses. They are also like family members to me. When I found out that Keyo was not in good health, it was the day of SPANA's mobile clinic, so I took him there straight away. Thanks to the treatment he received from you, he is now well again. I know words can't do much, but at least I can say thank you - again and again.

Solomon, Ethiopia

”



Photo © Shane Finn, Ethiopia

2015 HIGHLIGHTS

■ SPANA Botswana has begun a new initiative to tackle both the very high rates of road traffic injuries affecting donkeys and also the incidence of hobble injuries, which are commonplace and often lead to infected wounds and musculoskeletal problems. Additionally, our new humane hobbles, which are padded and fully adjustable, are distributed to owners during mobile clinic visits. Their use will reduce demand on our veterinary service and prevent the terrible suffering of working animals in the region.

■ Thanks to our generous supporters, SPANA Mauritania has now completed work on our newest centre, in Rosso, on the banks of the Senegal river. With a large number of animals working locally, from both Mauritania and bordering Senegal, the centre is open 24 hours a day to provide lifesaving care and a training base for vets from the veterinary school in Dakar. During 2015 we purchased and equipped a mobile clinic to extend our veterinary care to neighbouring villages.

2016 STRATEGIC PLANS



- Identify at least one potential additional core country in 2016, focusing on those with the high density of working animals and where our interventions can have the maximum impact
- Review monitoring and evaluation processes to improve measurement of our impacts and outcomes, maximising animal welfare benefits and enabling more detailed reporting of the difference made by our supporters' generous donations



Photo © Dylan Thomas, Morocco

TRAIN



EMPOWERING OWNERS AND
TRAINING PROFESSIONALS TO
DELIVER LASTING CHANGES

“

The community training programmes conducted by SPANA have changed the ways in which we all care for our horses within the community. I've personally increased the quantity of daily feed and I'm taking my animals to visit the farrier much more often.

Carthorse owner, Bishoftu, Ethiopia

”



TRAIN



COMMUNITY TRAINING

SPANA's free veterinary care underpins our mission to improve the welfare of the world's working animals. Yet many of the injuries and conditions our vets see each day could so easily be prevented with basic awareness of an animal's welfare needs and the use of proper tack and harnessing.

Since the charity's earliest days, when Kate and Nina Hosali toured north Africa dispensing both treatment and advice, increasing knowledge and improving understanding of proper animal care has been central to SPANA's vision.

Few working animal owners have ever received formal instruction on husbandry and care, with many relying on ineffective and often painful traditional practices. In some regions, techniques such as firing – branding an animal with hot irons – are still the first line of treatment.

SPANA's community training programme aims to change that. Our dedicated teams work hand in hand with our veterinary staff, ensuring that while we treat, we also train. One community at a time, SPANA is driving sustainable changes that will benefit animals today and for many years to come.

2015 COMMUNITY TRAINING HIGHLIGHTS

- Ethiopia: 124 harnesses produced by the Bishoftu Carthorse Association, in a project funded and led by SPANA
- Zimbabwe: 120 donkeys microchipped to replace painful traditional methods of animal identification
- Mali: 530 saddle pads and 425 collars produced in association with a women's collective for use by the donkeys working on Bamako's rubbish dumps

PROFESSIONAL TRAINING

SPANA's free vet care model provides a lifeline to owners and animals in areas without adequate alternative provision. But we recognise that to achieve lasting changes beyond the catchment areas of our centres we must also lead the way in improving the quality and reach of affordable private and government veterinary services.

Working in collaboration with university veterinary schools in developing countries, SPANA teams provide training opportunities to hundreds of veterinary students each year, while our training courses also hone the skills of qualified vets, who often lack the experience of treating working equines in particular. In 2015 we provided continued clinical training opportunities for undergraduate veterinary students in Ethiopia, Jordan, Morocco, Senegal and Tunisia, alongside a range of continuing professional development courses for university faculty lecturers and practising vets.

2015 PROFESSIONAL TRAINING HIGHLIGHTS

- SPANA Morocco hosted a three-day surgery wet lab course, led by SPANA's head office veterinary team, providing one day of lectures and a further two days of practical experience and training. All vets and technicians from SPANA's five Moroccan centres attended with the aims of improving and standardising basic surgical procedures and pre- and post-operative care.
- Our Ethiopian team delivered a five-day practical and theoretical training course to improve standards of farriery in several towns. Delegates were also provided with a range of farriery tools which may replace older, traditional ones. Following a baseline assessment in August 2015, welfare checks will be undertaken during 2016 to measure the impact of the programme.

2016 STRATEGIC PLANS

- Begin to evaluate and scope new countries with the aim of launching an additional community training project by 2018
- Produce community-focused reading and teaching materials focusing on aspects of working equine care
- Train 20 owners per lesson in eight communities across three countries
- Fund a regional training event, providing continuing professional development training for SPANA veterinarians and technicians
- Set up clinical skills centres in more universities where SPANA has a permanent veterinary programme and in other countries that employ or send students to SPANA centres



TEACH



INVESTING IN A MORE
COMPASSIONATE FUTURE



In the developed world, where working animals have now all but disappeared, the economic importance of animals in poorer countries is rarely appreciated. But despite their vital role, many working animals, although valuable, are treated as little more than commodities. Pets are an unaffordable luxury for most, so most children grow up surrounded by animals that are seen as little more than tools or vehicles for transporting people and goods.

The SPANA children's education programme aims to change these behaviours and attitudes, investing in building a kinder, more humane future.

Our teams work across SPANA's core countries to foster compassion for animals from a young age. From dedicated classrooms at SPANA centres to mobile exhibition units that travel to remote communities, the SPANA education team works to replace negative culturally-ingrained attitudes to animals with empathy and understanding.

It's an approach that works. Evaluation and monitoring is built into all our education projects, ensuring our work is evidence-based and cost-effective. Academic research has demonstrated that SPANA's programme can shift even longstanding hostility and negativity towards animals, with attitudinal changes that last.



Photo © Dylan Thomas, Morocco

TEACH

2015 IN REVIEW

On the road to a kinder tomorrow

Many of those communities most reliant on working animals are a long way from the busy towns and cities in which SPANA's education centres are often based. So our education teams take to the road, bringing our message of care and compassion to children in remote, rural locations.

SPANA mobile exhibition units are housed in converted buses, fitted with interactive panels that use the latest technology to excite and inspire young people, and engaging audio guides to help children navigate the activities.

SPANA's Monitoring & Evaluation Advisor, Dr Stephen Albone, last year completed a major review of the

impact that our mobile exhibition unit in Morocco has on visiting children. His work has shown that visits to the unit result in a significant positive effect on the attitudes of pre-school children, and that this effect is particularly marked among groups of children who come from families with large animals, such as donkeys and cattle.

Alongside our fixed education centres and classroom-based programmes, SPANA's mobile exhibition units are laying the foundations for a more caring and compassionate future for hardworking animals.



Photo © Dylan Thomas, Morocco

“

Before I joined the SPANA animal welfare club, I used to be scared of animals, especially dogs. But the club has helped me to learn to be kind to animals – and now I have my own pet dog!

Ibrahim Turay, aged 12

”

2015 HIGHLIGHTS



- SPANA Mauritania has expanded its education programme to reach even more children. A new series of lessons is now being delivered in three additional schools across the capital, Nouakchott.
- During 2015, the SPANA Ethiopia team achieved international accreditation for its new teacher training course, based on the principles of humane education. The course is now being delivered to around fifty teachers, with plans to roll it out internationally in the near future.
- We're improving humane education teaching in Ethiopia by working alongside the Humane Society International to raise professional standards.



2016 STRATEGIC PLANS

- Reach 30,000 children with SPANA mobile exhibition units
- Teach an additional 1,200 children through the Animal Welfare Clubs project in Kenya, Ethiopia and Jordan. Continue the expansion of the programme across SPANA's other permanent countries
- Complete a new bank of lesson plans, to be translated and made available across all SPANA's countries
- Assess and evaluate the effect of SPANA's humane education programme on children's knowledge, attitudes and empathy levels; enhance and then reassess the effect of a visit to a SPANA mobile exhibition unit
- Reach up to an additional 11,000 children through the educational outreach fund

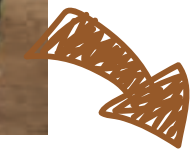


Photo © Dylan Thomas, Morocco

OUTREACH



WORKING IN PARTNERSHIP
TO HELP ANIMALS IN NEED
AROUND THE WORLD



Each year our vets, teachers and trainers reach thousands of communities around the world. Wherever SPANA centres and mobile clinics operate, the improvements in animal welfare are extraordinary.

Yet, with up to 200 million working animals around the world, we can never hope to reach more than a fraction of those in need of our help. For these animals, without access to veterinary care, treatable conditions can cause lifelong suffering and, in the case of preventable diseases such as tetanus and rabies, are often fatal.

That's why SPANA partners with trusted local organisations across the world, providing small grants which enable us to treat more animals and reach more animals owners and schoolchildren.

2015 OUTREACH PROJECTS

Grants are awarded throughout the year: reports below reflect progress at 31 December 2015.

AFGHANISTAN

In the remote and mountainous Balkh province of Afghanistan, donkeys are the only means of transport for many pregnant women needing to access medical care. Traditional donkey saddles can be both unsafe for women and painful for animals; infant mortality rates for those unable to access medical services are high. SPANA funding has allowed the **development of a specialist maternity saddle**, with communities receiving training to enable local production of the saddles.

PARTNER:
SADDLEAID
GRANT:
£2,000

COSTA RICA

SPANA funded CREW to develop and deliver lesson plans based on the 'Five Freedoms', which underpin animal welfare. The project enabled CREW to extend its usual catchment area and provide **humane education across schools in 14 communities**. Using a combination of games and interactive lessons, our programme is designed to help children understand an animal's basic needs and to build empathy.

PARTNER:
**COSTA RICA
EQUINE WELFARE
(CREW)**
GRANT:
£5,000

ETHIOPIA

23 government vets took part in a comprehensive **two-week equine medicine and surgery training programme**, including a practical component undertaken in the Assosa region. This is the first time such practical training has been provided, helping to improve standards of treatment for an often-neglected equine population.

PARTNER:
EFDA
GRANT:
£5,000

ETHIOPIA

Over 250,000 refugees fleeing conflict in neighbouring countries are currently living in Ethiopia. Many, particularly children, rely on donkeys to travel to the vast refugee camps close to the borders. Refugees from pastoralist communities will also often arrive at the camp with large numbers of working animals and livestock. SPANA funding enabled EFDA, with the support of the Ethiopian government's refugee agency, to deliver programmes within the camps to both **nurture empathy for animals** amongst primary school aged children and also to **change both behaviours and attitudes** among owners.

PARTNER:
EFDA
GRANT:
£5,000

GHANA

Where professional veterinary care is inaccessible or unaffordable for working animal owners, networks of community veterinary volunteers (CVVs), with basic skills and access to essential supplies, can drive major improvements in animal welfare. In 2015, **300 CVVs were trained to provide support in 10 rural communities**, helping owners to improve husbandry and forming community associations. We have plans to extend this work in 2016.

Additionally a humane education programme was delivered, providing lessons for around 9,000 children in the Tamale district. 200 teachers in 20 local schools received training in delivering humane education.

PARTNER:
DONYAEP
GRANT:
£5,000

INDIA

SPANA funding enabled the purchase of a vehicle to **provide a mobile clinic service to animal owners** across a region with no other affordable or accessible veterinary services. One veterinarian and two assistants accompany the mobile clinic on its regular route of 24 villages on a fortnightly rotation. Education is also provided to schoolchildren and animal owners, with a teacher and assistant accompanying the clinic to visit local schools on the route.

PARTNER:
TOLFA
GRANT:
£4,950

GHANA

Partner organisation GSPCA developed a humane education programme for schools in La-Nkwantanang, in the Greater Accra region. In June, a series of consultation meetings were held with local schools, involving teaching staff and the Municipal Director of Education. The resulting **programme ran in six local schools, reaching around 600 schoolchildren and over 100 others** from the local community. To support the programme, dedicated teaching materials were produced and a network of 'Kindness Clubs' for schools has been launched.

PARTNER:
GSPCA
GRANT:
£5,000

INDIA

Alongside our veterinary grant, SPANA also provided TOLFA with funding to improve empathy and compassion for animals among schoolchildren in rural Rajasthan. Dr Susan Bretherton, an ex head teacher from the UK, led the project, **producing two animal welfare textbooks** with content for ten one-hour lessons. Dr Bretherton has also trained two TOLFA employees to deliver lessons using the textbooks and accompanying materials.

PARTNER:
TOLFA
GRANT:
£5,000

INDIA

SPANA funded a new mobile clinic service to provide free veterinary treatments for working camels in Rajasthan. The camels are used to transport heavy loads of bricks, sand and other materials around the brick kilns of Bassi. No alternative veterinary services are available for these animals. The clinic visits over 50 rural villages in rotation, travelling around 1,400km to **treat approximately 3,000 camels each year**.

PARTNER:
HIS
GRANT:
£5,000

KENYA

Improving the skills and changing the behaviours of owners is often particularly challenging in remote and rural communities such as Narok, Kenya. Alongside providing **six continuing professional development training courses for local vets**, this project also involved the production of **24 episodes of a radio show** designed to increase owner awareness of the local veterinary services available.

PARTNER:
VETWORKS
GRANT:
£5,000

KENYA

SPANA has a long-term partnership with ANAW to deliver a network of **Animal Welfare Clubs for schoolchildren** of various ages across Kenya. During 2015, a **further five schools joined the programme**, taking the total number of participating schools to 18. Working with a number of the schools, SPANA's Monitoring & Evaluation Officer, Dr Stephen Albone, led a project to evaluate the impact of the programme. His findings showed that the clubs have a significant impact on the way that children think and feel about animals, with club members displaying more appropriate emotional responses to examples of good and poor welfare in comparison with their peers.

PARTNER:
AFRICA NETWORK FOR ANIMAL WELFARE (ANAW)
GRANT:
£20,617

SIERRA LEONE

SPANA once again provided funding to CCA-SL to **provide humane education to rural communities** with high numbers of working equines. In the Kanku Bramaia region, lessons have been delivered to children in inaccessible and remote communities. In nearby Bo, a similar programme has been delivered, supported by **significant local media coverage**.

PARTNER:
CCA-SL
GRANT:
£5,000



OUTREACH

SOUTH AFRICA

With little or no veterinary infrastructure available to communities in many impoverished rural areas of South Africa, SPANA has been working with FACE to **train Working Donkey Champions in animal welfare issues** and the provision of basic health care. The project has enabled owners to access treatment for conditions that, while simple to address, can cause great suffering to hardworking animals.

PARTNER:
FARM ANIMAL CENTRE FOR DEVELOPMENT (FACE)
GRANT:
£5,000

PARTNER:
LAWCS
GRANT:
£5,000

LIBERIA

Although as many as 75 per cent of people in Liberia's rural communities are believed to depend on animals as a source of income, welfare standards are poor, with animals traditionally viewed as little more than commodities. The LAWCS project aims to break the cycle by providing the next generation of animal owners with the knowledge and empathy to affect cultural changes. The project implementation began in May, with 10 schools selected to receive lessons and one teacher per school trained. To date **4,287 children have received humane education lessons**.

PARTNER:
CAMDA
GRANT:
£4,500

MONGOLIA

Like many of the countries in which SPANA operates, Mongolia has faced severe drought in recent years, with a devastating impact on livestock and working animals. The region has also endured some particularly harsh winters, with temperatures dropping as low as minus 50°C. Over recent years SPANA has supported projects in Mongolia aimed at mitigating the impact of these climatic extremes, and during 2015 we funded the **refurbishment and reconstruction of 13 shallow wells** across the Khovd and Dundgobi provinces.

TANZANIA

Alongside the direct provision of treatment, SPANA works hard to improve the local veterinary infrastructure and the skills of local vets, ensuring a sustainable legacy. In 2015, SPANA funded the **training of 473 students and three lecturers** at two Tanzanian veterinary training colleges. The project covered topics including appropriate harnessing for pack and draught animals, and working equine and oxen healthcare.

PARTNER:
TAWESO
GRANT:
£5,000

SENEGAL

Despite the enormous reliance on working animals across much of west Africa, veterinary infrastructure is poor and the skill levels of local vets vary greatly. Many vets from countries across west Africa study at the region's biggest veterinary school, based within the University of Dakar in Senegal. SPANA has a long-term commitment to work with the school to improve facilities and the training provided. During 2015 we funded a **clinical skills centre, which will enhance the education and improve the skills of vets working across west Africa**.

PARTNER:
INTERSTATE SCHOOL OF VETERINARY SCIENCE AND MEDICINE, DAKAR
GRANT:
£2,155

TANZANIA

SPANAN funding enabled the **development of a series of humane education lessons** for schoolchildren in the Arusha district of Tanzania. **250 children are involved** in the programme, each receiving four lessons focusing on empathy and animal welfare (particularly donkeys). The project also extended to the local community, with animal owners receiving instruction in animal welfare.

PARTNER:
ARUSHA SOCIETY FOR THE PROTECTION OF ANIMALS
GRANT:
£4,965



Photo © William Miller, Ethiopia

EMERGENCY



WORKING IN PARTNERSHIP
TO HELP ANIMALS IN NEED
AROUND THE WORLD



Natural disasters, extreme weather and conflict are a fact of life for many across the world, as growing insecurity and climatic events such as the El Niño phenomenon continue to hit the poorest communities particularly hard.

Working animal owners are often amongst the most vulnerable, with few reserves in times of crisis. When a working animal is lost, so is their livelihood. In some cases, particularly among the nomadic pastoralists of east Africa, livestock and working animal death is a precursor to humanitarian tragedy.



Photo © William Miller, Ethiopia

Emergency intervention is a key component of our work, with SPANA vets and our partners delivering help in many of the world's most insecure and dangerous regions. Our work in recent years has taken us to Iraq, Afghanistan and Syria, getting help to animals in need wherever and whenever we're needed.

In early 2015, the Zomba district of Malawi was devastated by extensive flooding. A total of 23,737 households were affected, and thousands of animals died. SPANA worked with partners in the region to protect those animals and owners at greatest risk.

By the end of the year, as it became clear that communities in Ethiopia were sliding towards crisis as a result of a prolonged drought, we began planning for a major feeding programme to protect animals and the people they support in the Awash Fentale region of Ethiopia. The project is now underway and will provide both short-term security and greater resilience in the longer term for the local pastoralist communities there. A full report will be provided in our 2016-17 annual review.

FINANCIALS

MAKING EVERY PENNY COUNT

SPANA works hard to make sure every penny we receive is used to deliver the maximum benefit for the health and wellbeing of working animals, by both easing suffering today and building a more compassionate future.

We have undertaken a programme of growth in recent years, investing in fundraising to increase the number of supporters so we can reach even more animals in the future. That investment is now paying dividends and has helped finance our expansion into new countries.

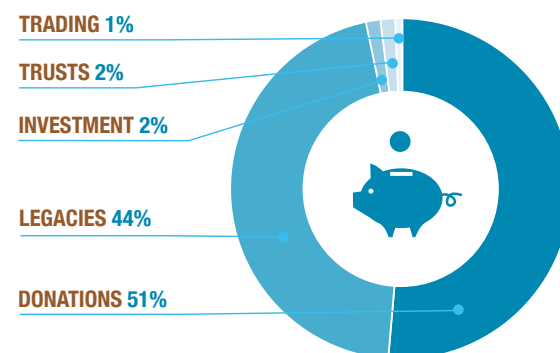
Administration costs are kept low, although some expenditure is essential for the effective running of the charity. Salaries reflect our need to attract and retain vets and others who can ensure working animals can enjoy high quality and effective care.

Thanks to generous bequests received in the past, SPANA owns the property in which our headquarters is based, which ensures our supporters' generous donations are not diverted to cover accommodation costs.

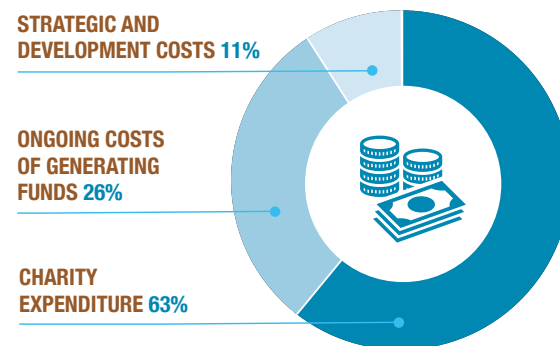


Photo © Karel Prinsloo, Ethiopia

INCOME 2015 £6,509,870



EXPENDITURE 2015 £6,344,644



Report by the trustees on the summarised financial statements

The summarised financial statements are extracted from the full statutory trustees' annual report and financial statements of The Society for the Protection of Animals Abroad which were approved by the trustees and signed on their behalf on 22 March 2016. The full financial statements, on which the auditors Crowe Clark Whitehill LLP gave an unqualified audit report on 5 April 2016 will be submitted to the Charity Commission and to the Registrar of Companies on 20 May 2016. The auditors have confirmed to the trustees that, in their opinion, the summarised financial statements are consistent with the full financial statements for the year ended 31 December 2015.

These summarised financial statements may not contain sufficient information to gain a complete understanding of the financial affairs of the charity. The full statutory trustees' report, financial statements and auditor's report may be obtained from the registered office.

Signed on behalf of the trustees.

Professor Tim Greet
Chairman, 6 April 2016

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

(Incorporating income and expenditure account)
For the year ended 31 December 2015

	2015 £	2014 £
INCOME FROM		
Donations	3,328,434	3,161,285
Legacies	2,837,669	3,187,846
Trusts	107,404	107,236
Trading activities	50,328	57,101
Investment income	186,035	167,458
Total income	6,509,870	6,680,926
EXPENDITURE ON		
Raising funds		
Cost of generating voluntary income	2,263,336	2,079,257
Fundraising trading: cost of goods sold	26,299	31,374
Investment management costs	35,960	35,082
	2,325,595	2,145,713
Charitable activities		
Veterinary activities	2,779,997	2,610,303
Educational activities	1,239,052	1,216,982
	4,019,049	3,827,285
Total expenditure	6,344,644	5,972,998
Operating surplus/(deficit) for the year	165,226	707,928
Net (losses)/gains on investments	(18,526)	120,338
Net (losses)/gains on forward foreign exchange contracts	(18,194)	(43,159)
Net income/(expenditure) for the year	128,506	785,107
Funds brought forward at 1 January 2015	10,463,695	9,678,588
Funds carried forward at 31 December 2015	10,592,201	10,463,695

BALANCE SHEET as at 31 December 2015

	2015 £	2014 £
FIXED ASSETS		
Tangible assets	1,378,130	1,404,352
Investments	7,221,790	7,101,512
	8,599,920	8,505,864
CURRENT ASSETS		
Stock	18,267	16,200
Debtors	822,636	612,141
Short-term deposits	1,406,081	731,939
Cash at bank and in hand	116,572	905,861
	2,363,556	2,266,141
Creditors: amounts due within one year	(371,275)	(308,310)
Net current assets	1,992,281	1,957,831
Net assets	10,592,201	10,463,695
REPRESENTED BY:		
Unrestricted funds		
General fund	7,064,096	6,335,514
Revaluation fund	1,254,909	1,693,608
Designated funds	1,859,082	1,884,554
	10,178,087	9,913,676
Restricted funds	414,114	550,019
Total funds	10,592,201	10,463,695



Photo © Anna Fawcus, Zimbabwe

THANK YOU

With no government funding, every animal we treat, every vet we train and every child we teach is a result only of the support and kindness of thousands of individuals and organisations who share our belief that a life of work need not be a life of suffering.

ORGANISATIONS

We wish to thank those trusts, foundations and companies that so generously supported SPANA in 2015, including:

Animal Friends Pet Insurance

The Marjorie Coote Animal Charities Trust

The Dominic Trust

The Scott (Eredine) Charitable Trust

The G D Charitable Trust

The Ernest Kleinwort Charitable Trust

The Clare Lees Trust

The Pamela Matthews Charitable Trust

The Elise Pilkington Charitable Trust

The Leslie and Doris Seccombe Charitable Trust

The 1989 Willan Charitable Trust

A LASTING GIFT

Almost half of all treatments we provide are funded by the extraordinary kindness of those who choose to leave us a gift in their Will. We are so grateful to all those who help working animals in this way, including:

Mrs J Borrows

Ms J Echeverria

Mrs S M Flower

Miss B E Frankland

Ms D Friend

Mrs B Gibbs

Mr R W Green

Ms J Holmes

Mr A Lee

Miss H Mellor

Mrs C W Mortimer

Ms J M Perkins

Mrs D E Sayer

Ms M Taylor

Ms B A Wallack

Ms E I Waller

Ms V Wetton

Mrs S Zorlu Lee

THE SPANA SUPPORTER CHARTER

SPANA believes that every working animal deserves to live a life free from suffering and to be treated with compassion. Our supporters are at the heart of everything we do, because it's only thanks to you that we're able to provide the treatment, training and teaching required to make this vision a reality.

We will:

- use your gift where it will have the greatest impact for working animals – or on a specific area of our work if you request it
- thank you for your support and keep you informed about what your donations have made possible, in accordance with your wishes
- respect your preferences on how you would like to be contacted
- protect any personal information we hold about you, and will not sell your details to any third party
- respond to your queries quickly and appropriately
- be open and honest about our charitable and fundraising activities
- recognise the true value of each and every supporter. Every donation we receive matters to us, regardless of how big or small it is.



Photo © Karel Prinsloo, Ethiopia

Back cover photo © William Miller, Ethiopia

MAKE YOUR GIFT GO FURTHER

Thanks to our generous supporters, SPANA claimed **£424,858 in Gift Aid** from the UK Government last year. It's so important to us that you give us a Gift Aid declaration if you are eligible so we can claim even more money to help working animals in need. To be eligible, you must pay an amount of UK tax (Income Tax and/or Capital Gains Tax) which is at least equal to the amount of Gift Aid we will reclaim in each tax year - currently **25p for every £1 you give**. If you have any questions about Gift Aid or would like to make a declaration, please contact us on **020 7831 3999**.

“

I admire the excellent work that SPANA does and want it to continue as long as possible. My legacy will help you to do this, I hope. Your work is so important and your dedication inspires us all to help where we can.

Mrs Anne Werrett

”

GOVERNANCE

PATRON

Mr John Craven OBE

PRESIDENT

The Rt Hon The Lord de Mauley TD

VICE PRESIDENTS

The Rt Hon The Lord Soulsby of Swaffham Prior
MA PhD DSc DVM FRCVS

Prof D Knottenbelt OBE
BVM&S DVM MRCVS

Mr I W Frazer FCA

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(Chairman)

Mr G R H Helmer BSc FCA
(Treasurer)

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Brig (ret'd) J M Castle OBE

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Mr H A Kennard MBE FCA

The Lady Slynn of
Hadley SRN

CHIEF EXECUTIVE

Mr J F Hulme

COMPANY SECRETARY

Mr M J Reid MA FCA

TREAT TRAIN TEACH



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