



**SPANNA**

For the working animals of the world

# TREAT TRAIN TEACH

**ANNUAL  
REVIEW  
2018/19**



# THE WORLD'S FORGOTTEN WORKFORCE

## CONTENTS

An extraordinary journey	4
Our vision and mission	5
Our projects	6

<b>TREAT:</b> easing suffering today	8
--------------------------------------	---

<b>TRAIN:</b> investing in tomorrow <i>Community training</i>	14
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<b>TRAIN:</b> investing in tomorrow <i>Professional training</i>	16
---	----

<b>TEACH:</b> building a better future	18
--	----

<b>Emergencies:</b> help in times of crisis	24
--	----

<b>Advocacy:</b> a voice for animals	28
---	----

<b>Impact:</b> designing effective projects	30
--	----

<b>Working together:</b> outreach and partnerships	32
---	----

<b>Our finances:</b> every penny counts	40
--	----

<b>Thank you</b>	42
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<b>Governance</b>	43
-------------------	----

Out of sight of many in the world's wealthier nations, as many as 200 million labourers are today hard at work supporting some of the most vulnerable communities on earth. Over 600 million people rely on this

hidden workforce to support their livelihoods. It's intense, physical work and the hours are long. Yet these essential workers have no employment legislation or minimum breaks.

Conditions are appalling. Workplace healthcare is almost unheard of: if they are in pain, they work on, day after day, in constant agony. Because unless they work, a family may not eat.

Working donkeys, horses, mules, camels, oxen and elephants are essential to the livelihoods – and sometimes even the survival – of poor families all around the world. Most will never be able to

access veterinary care when they are sick or injured. But, for the lucky few, there is SPANA. Families rely on working animals. Working animals rely on SPANA. We rely on you.

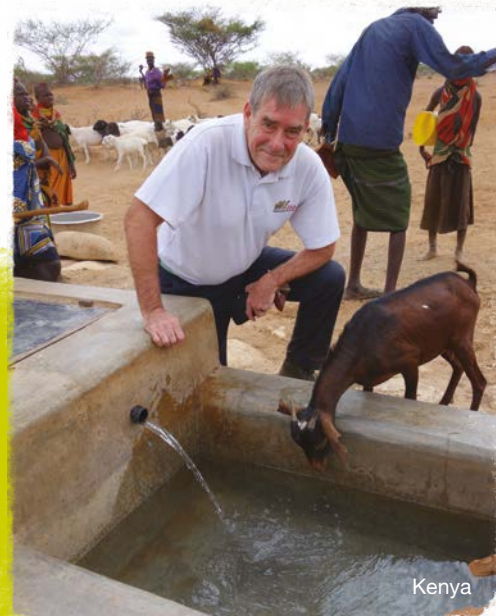
Ethiopia



# AN EXTRAORDINARY JOURNEY

In the winter of 1921, Kate Hosali and her daughter Nina left England on an extraordinary journey that would change more than just their own lives. Travelling through Algeria, Tunisia and Morocco, they saw thirsty and malnourished donkeys pulling impossibly heavy loads – many working through chronic pain caused by untreated injuries and ill-fitting harnesses.

They committed to devoting their lives to relieving the suffering of these hardworking but neglected animals: they founded SPANA.



Kenya

In the years that followed, the charity embarked on its own remarkable journey. From humble beginnings treating donkeys in the souks of North Africa, SPANA grew rapidly, expanding to treat more animals in more communities.

Today, SPANA helps animals all around the world, working in 25 countries during 2018. Every day of the year, our teams of dedicated vets, trainers and teachers are easing suffering and building a more compassionate future for working donkeys, horses, mules, camels, oxen and elephants, wherever we're needed.

SPANAs generous supporters fund everything we do, and we are so grateful. And our supporters also help to direct and guide our work.



Mauritania

Last year, after a period of consultation with supporters and staff, we launched SPANA's 2018–22 strategic plan, our roadmap for the next steps on our long journey. A year on, I am pleased to be able to report some impressive achievements. During 2018:

- SPANA vets performed 376,151 treatments for sick and injured working animals – a 21 per cent increase on 2017
- our community trainers and vet teams helped improve the skills of 23,625 animal owners – a 573 per cent increase on 2017
- SPANA's education team significantly expanded training opportunities for teachers of humane education
- the emergency response programme delivered four new projects, which will provide water for over 50,000 animals in desperate need, alongside feed, training and vet care
- we have, importantly, improved our capacity to analyse the impact of SPANA projects, alongside further strengthening our safeguarding policies and our code of conduct

Looking back at the first year of our strategy, we can be proud of all we have achieved together. But we can't rest until Kate and Nina's work is complete. Tens of millions more working animals are, as I write, enduring terrible conditions, with crippling untreated injuries, harnesses that cause constant agonising pain, and no access to adequate food, shelter or water.

We will continue until we reach each and every one.

We know we can achieve nothing without your support. The remarkable achievements you will read about in the pages ahead have all been made possible thanks to the generosity of people like you. Behind each statistic lie real animals that have benefitted from your kindness. And every case you read about – every animal treated, owner trained and child taught – is thanks to you.

So to everyone who has chosen to support us during 2018, whether through a one-off or a regular gift, thank you. I am so moved by your selfless generosity, which is making our work possible.



Morocco

## OUR VISION AND MISSION

### VISION

**Our vision is a world where every working animal lives a life free from suffering and is treated with compassion.**

### MISSION

**Our mission is to improve the welfare of working animals in the world's poorest communities. We do this through treatment, training and teaching.**

**We TREAT** by providing free veterinary care when animals suffer or when emergencies strike.

**We TRAIN** by building expertise among vets and promoting humane care by animal owners.

**We TEACH** children to develop positive beliefs, respect and compassion towards animals.

Those who support SPANA with the gift of a legacy deserve special thanks, as legacies are funding around half of everything we do. I am particularly moved by those who have left us a bequest in their Will, which will help working animals for years to come.

My special thanks also go to the many trusts, companies and foundations that have supported our work in 2018. Your valued support has made possible lifesaving projects right around the world.

However you've supported SPANA in 2018, you're part of our incredible journey – these are your achievements and, while we know a huge unmet need remains, we should all take comfort from the many animals that will today enjoy a much better life because of SPANA's care.

*Geoffrey Dennis*

**Geoffrey Dennis**  
Chief Executive



# OUR PROJECTS

Myanmar

**TREAT**

Free veterinary care  
for animals in need

**TRAIN**

Communities: Improving  
owners' knowledge and skills

**TRAIN**

Professionals: Building capacity  
with vets and teachers

**TEACH**

Nurturing compassion  
and respect

**EMERGENCIES**

Urgent help in  
times of crisis

**OUTREACH AND PARTNERSHIPS**

Working together to  
help more animals



NICARAGUA  
COSTA RICA

PERU

MOROCCO TUNISIA JORDAN

PAKISTAN

MAURITANIA  
MALI

INDIA MYANMAR

SIERRA LEONE  
LIBERIA CAMEROON GHANA

ETHIOPIA  
SOMALIA  
KENYA

TANZANIA  
MOZAMBIQUE

ZIMBABWE  
BOTSWANA  
NAMIBIA  
SOUTH AFRICA





# TREAT: EASING SUFFERING TODAY

SPANA's busy network of veterinary centres has been central to our mission for almost 100 years, bringing free veterinary care into the heart of communities where hardworking animals need us most.

Our fleet of mobile clinics also gets essential veterinary care out into even the most remote and inaccessible locations, saving lives, easing suffering and providing a lifeline for working animals and the families who depend on them.

Last year, our vet teams, working from our own facilities and alongside our partners, treated 298,704 sick and injured animals – thanks to your generous support.

Morocco



## 2018 HIGHLIGHTS

### Botswana

Our two-person veterinary team treats working animals in Maun and the surrounding countryside, where donkeys, mules, and horses are widely used for transportation.

In 2018, our Country Director, Pippa Young, focused on developing the capacity of the mobile clinic, to reach animals in more remote areas that currently lack veterinary cover.

Last year the team also intervened to help over 600 donkeys that were being held in terrible conditions at a local abattoir serving the donkey skins trade. As a result, SPANA was invited to work with the government on updating national animal welfare legislation.



Ethiopia

### Ethiopia

SPANA Ethiopia operates a fixed veterinary clinic outside Addis Ababa, supported by mobile clinics that reach nine nearby towns and villages.

After wounds, the most common condition seen at our Ethiopian clinics is epizootic lymphangitis (EVL), a highly contagious and sometimes deadly disease that is endemic locally. Working with the University of Liverpool, SPANA is leading a long-term study to better understand the condition and, eventually, result in more effective treatments for Ethiopia's horse population.

In late 2018, SPANA also signed an agreement with the University of Gondar to extend our veterinary care to northern Ethiopia.

### Jordan

SPANA has operated a veterinary clinic outside Jordan's capital, Amman, since 1989. Thankfully, after years of effective community training and improvements in local welfare standards, last year we were able to redirect our resources instead towards our mobile clinic.

The mobile clinic will now attend cases in more remote locations and could eventually reach working animals serving marginalised refugee communities.

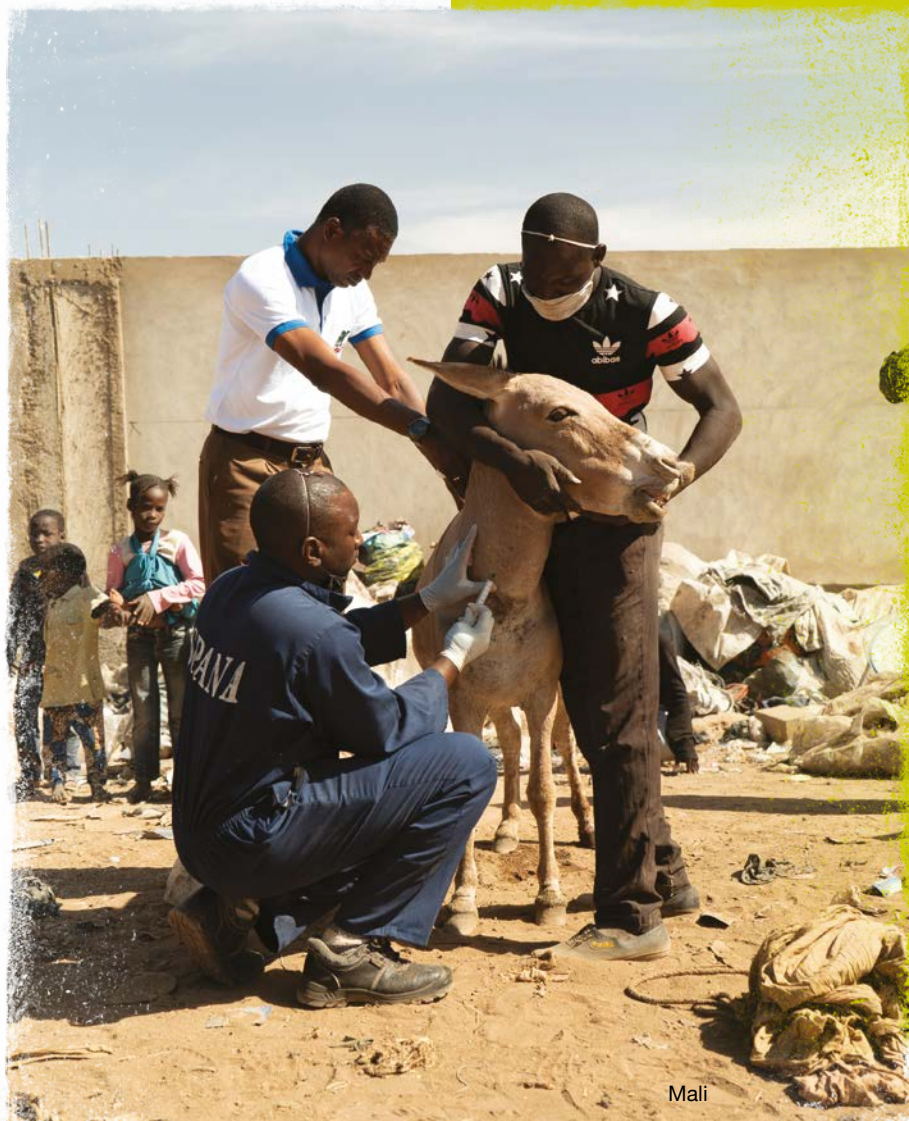
Throughout 2018, SPANA continued to provide support to animals working in the tourism industry at Petra. We also funded improvements to the site designed to protect working animals from injury.

### Mali

Mali has one of the largest populations of working donkeys anywhere in the world; yet welfare standards are poor and veterinary care is limited.

SPANA Mali provides free veterinary care through one fixed clinic and two mobile clinics operating out of Bamako. A technician, supported by a monthly visit from a mobile clinic, also provides basic care in Segou.

In Bamako, donkeys are predominantly used to collect rubbish, which leads to a high incidence of cases of tetanus. Last year, SPANA Mali led a research project to review the effectiveness of the tetanus antitoxin that is used to treat affected donkeys.



Mali

### Mauritania

SPANA is the only provider of veterinary care for horses and donkeys in Mauritania, with centres in Nouakchott and Rosso and mobile clinics running from each.

In both cities, which have almost no piped water, donkeys are used to distribute water. Our vets see many injuries related to poorly-fitting harnessing and inappropriate use of equipment.

During 2018, we began work on a third centre, in Boghé, bordering Senegal in the south. This new facility is due to open in late 2019.



Morocco

### Morocco

SPANA began work in Morocco in 1925 and now has five fixed clinics and two mobile clinics.

The team in Marrakech works alongside the local authority to administer a licensing scheme for the hundreds of calèche horses at work in the tourism industry. Animals are unable to work unless they have been passed as fit by SPANA vets; the team encourages owners to take pride in the health of their animals through our calèche horse awards scheme.

In June 2018, we extended our calèche project to the horses of Benslimane.

### Myanmar

SPANA runs two distinct projects in Myanmar, supporting working elephants in the forests and working oxen in agricultural areas.

The team has provided a mobile elephant clinic since 2016, reaching privately-owned elephants that would otherwise not have access to veterinary care. Last year, SPANA Myanmar saw a 178 per cent increase in the number of elephants reached compared to 2017.

SPANA began work last year with WWF Myanmar on a joint campaign, designed to raise awareness of welfare issues faced by working elephants.

We also provide free veterinary care to working oxen in 150 villages around the capital, Naypyitaw.



Myanmar



Zimbabwe

### Zimbabwe

Although based out of Harare, the SPANA Zimbabwe team travelled extensively to reach working animals in remote villages last year. From two mobile clinics, the team helped 51,966 animals.

As in neighbouring Botswana, the donkey skins trade is having a devastating effect on animal welfare and local communities. Last year, SPANA Zimbabwe rescued starving donkeys at a local abattoir, providing feed and veterinary care before eventually finding new homes for each.

During 2018, we undertook research projects designed to tackle the abuses of the skins trade and to improve treatments for lameness.

### Tunisia

Tunisia, one of SPANA's first country programmes, is home to three fixed veterinary clinics, with mobile clinics operating five days each week.

SPANA Tunisia's caseload consists mainly of donkeys, horses and mules. In the south, we also commonly see camels.

Last year, SPANA Tunisia introduced an additional mobile clinic, covering rural Siliana. Based more than 100km from the nearest existing SPANA centre, the new clinic will provide essential veterinary care to animals working in isolated and impoverished communities across a large region.



Tunisia





CASE FILE:  
RELIEF FOR INDIA'S  
BRICK KILN CAMELS

In the unbearable summer heat of Rajasthan, life is tough for the seasonal labourers who work in the brick kilns. But it's especially brutal for the many camels used to transport newly fired bricks from the hot ovens to waiting trucks.

Goloo the camel and his owner Assalam have worked together at the kilns for 15 years. Assalam depends on the five dollars a day he earns to support his wife and children.

With no other source of income for his family, Assalam was worried when Goloo became listless and depressed, with dull, watery eyes; he knew he needed to find help for his animal quickly.

Until recently, a simple case like this might have ended Goloo's working life. Unless an animal can work, they have no value and an uncertain fate awaits them.

But things are looking up for the camels of Rajasthan's brick kilns. Working through our local partners, SPANA now provides a mobile clinic service dedicated to helping the brick kiln camels.

As soon as the clinic arrived on site, Assalam was first in line with Goloo. Our vets gave the camel a thorough examination and diagnosed a serious case of internal parasites, which had left Goloo exhausted and malnourished. Already weakened, Goloo was struggling with uncomfortable eye ulcers at the same time.

Without treatment, this type of wound to the surface of the eye can easily become infected, causing serious damage to sight – a problem that would almost certainly have put an end to Goloo's working life.

The vets gave Goloo a de-wormer to treat the parasites and showed Assalam how to administer daily eye drops to soothe Goloo's irritated eye.

Assalam was relieved to be given such a simple solution to ease Goloo's distress and was grateful for the veterinary help. He praised SPANA's work, saying:

*'They are doing great work. They provide medicine and advice... Without SPANA I don't think my animals would still be with me and my family would suffer.'*











2018 IN NUMBERS

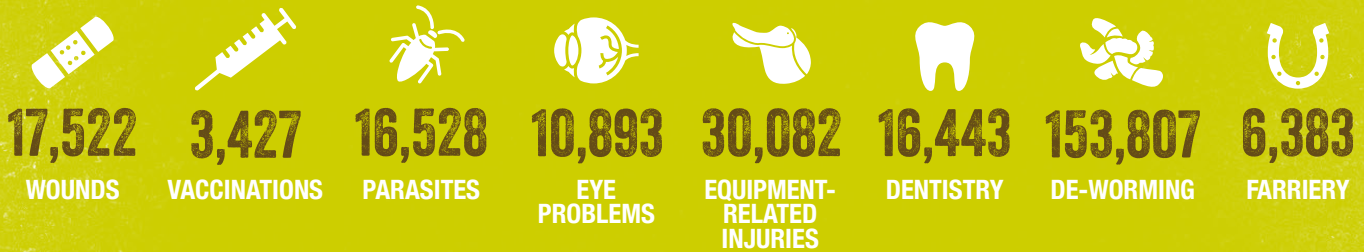
OUR VETERINARY FACILITIES:



ANIMALS TREATED: In total, we provided 376,151 treatments for sick and injured animals during 2018 (since many animals received multiple treatments).

									TOTAL
Botswana	320	326	0	0	0	0	0	0	646
Ethiopia	199	8,287	12	0	0	0	0	0	8,498
Ghana	394	0	0	0	0	0	0	0	394
India	0	0	0	8,334	0	1,043	0	0	9,377
Jordan	616	1,182	211	45	0	0	0	169	2,223
Kenya	0	0	0	0	0	50	0	0	50
Mali	27,942	3,225	0	0	0	0	0	0	31,167
Mauritania	84,896	25,394	0	0	0	0	0	0	110,290
Morocco	8,729	16,268	9,150	2	0	0	0	3,582	37,731
Myanmar	0	0	0	0	458	10,684	173	5,726	17,041
Namibia	67	8	0	0	0	0	0	0	75
Pakistan	472	0	0	0	0	0	0	0	472
Peru	30	599	321	0	0	0	0	0	950
Somalia	593	0	0	0	0	0	0	0	593
South Africa	666	1,094	19	0	0	0	0	0	1,779
Tanzania	7,304	0	0	0	0	0	0	0	7,304
Tunisia	10,169	3,493	3,435	1,051	0	0	0	0	18,148
Zimbabwe	51,964	0	0	0	0	0	0	2	51,966
TOTAL	194,361	59,876	13,148	9,432	458	11,777	173	9,479	298,704

TREATMENTS PROVIDED INCLUDED:





# TRAIN: INVESTING IN TOMORROW COMMUNITY TRAINING

So many of the injuries our vets see every day could be prevented with an understanding of basic husbandry, a good diet and access to appropriate, comfortable harnessing and equipment. Yet few owners of working animals ever receive training in animal care, while harnessing, bits and other equipment are often makeshift and harmful.

At SPANA, we're working to make sure that wherever we treat, we train.

Community training is one of the primary aims of SPANA's 2018–22 strategy: over the last year, our teams provided training and advice to 23,625 owners of working animals, representing a 573 per cent increase on 2017.

Meanwhile, by distributing comfortable tack, and by retraining local artisans to produce appropriate alternatives, we're working hard to reduce the incidence of avoidable injuries.

## CASE FILE: A LITTLE KINDNESS GOES A LONG WAY

In the small town of Sheno, Ethiopia, the busy streets are crowded with carthorses. Many are poorly shod, with roughly cut pieces of rubber nailed on to hooves by untrained owners. Unsurprisingly, lots of horses are lame.

Like many of the townspeople, David relies on horses for his income. But when he rescued Kinde, which means 'Kindness' in Amharic, the horse was in a terrible state. Kinde's legs were covered in deep cuts and he was struggling to walk – all a result of bad farriery.

David brought Kinde to the SPANA centre, where our vets treated his wounds and replaced his shoes.

With no farriers locally, David learned that Kinde's previous owner would shoe the horse himself, hammering up to 15 nails into Kinde's hooves, leaving the nails sticking through the top to cut into the sensitive skin of his legs as he walked.

Grateful for our vets' help, David signed up for SPANA's free farriery training. Over several weeks, staff trained David to trim and file horses' hooves and attach comfortable shoes.

Once trained, David set up his own small farriery business and began to spread the word about the benefits of better farriery.

A year and a half later, David is generating a small income while his services remain affordable enough to attract horse owners from across the town. His work has also provided an



Ethiopia

entry point for SPANA staff to get local animal owners more involved in regular community training.

David is proud of the skills he has acquired through SPANA's community training programme – skills that are ensuring a better life for Kinde and many more working horses like him.

## 2018 IN NUMBERS PEOPLE TRAINED IN 2018

	Number of people receiving formal training	Owners receiving informal advice and training	TOTAL
Botswana		22	22
Ethiopia	4,066	1,419	5,485
India	207		207
Jordan		34	34
Kenya		293	293
Mali	627	25	652
Mauritania	4	7,490	7,494
Morocco	1,154	1,303	2,457
Pakistan	693		693
Peru	43		43
Somalia	82		82
Tanzania	290		290
Tunisia	2,265	1,124	3,389
Zimbabwe	888	1,596	2,484
TOTAL	10,319	13,306	23,625

## HUMANE EQUIPMENT

# 14,233

TOTAL NUMBER OF PIECES OF HUMANE EQUIPMENT DISTRIBUTED IN 2018, INCLUDING AMONG OTHERS:

1,828  
HEAD COLLARS

665  
NOSEBAND COVERS

2,572  
HARNESSING

937  
DOUGHNUT BANDAGES

1,688  
HUMANE BITS

3,064  
REFLECTIVE COLLARS  
AND OTHER REFLECTIVE KIT



# TRAIN:

## INVESTING IN

### TOMORROW

#### PROFESSIONAL TRAINING

Our vets provide vital treatments to hundreds of thousands of animals each year – but millions more still need our help. That’s why we also deliver professional training that improves skills in developing countries around the world, supporting local vets, vet students, farriers and technicians.

We’re working with teachers too, sharing the techniques and knowledge they need to deliver effective humane education that can transform the communities in which animals work.

Last year, SPANA trained 3,274 professionals: an increase of 351 per cent since 2017.

Thanks to your support, SPANA is investing in professional training programmes that will drive sustainable, long-term improvements in working animal welfare.

## FOCUS: LEARNING IN THE FIELD

While donkeys, horses and mules are the predominant species of working animals across much of the world, SPANA’s clinics in Myanmar look very different. Here, working oxen can be found across much of the country, particularly in rural areas, where they are often seen ploughing fields in pairs.

Although the country does have a veterinary university in the new capital, Naypyitaw, current veterinary provision is patchy and skills are variable.

SPANA has been working in Myanmar since 2016, giving students hands-on experience with working oxen and providing the university with first-rate training facilities.

SPANA’s mobile clinic reaches dozens of villages close to Naypyitaw,

providing free veterinary care to working oxen in communities that are entirely dependent on agriculture. Vets can drive up to three hours into remote farming communities, treating a huge caseload of working oxen on each trip.

Every weekday, the SPANA mobile clinic takes to the road, staffed by a vet and accompanied by three veterinary students. Students get valuable experience learning in the field, developing both their skills and confidence by treating working animals for sickness and injury while learning basic procedures such as immunisations and castrations.

As well as providing practical experience, SPANA is also supporting classroom-based learning too.

Back at the university, students now have access to the SPANA-funded clinical skills centre, which provides a range of training tools, such as suture pads and model limbs, that make learning a more engaging experience.

By giving tomorrow’s young vets a challenging and well-resourced education, we’re investing in the wellbeing of Myanmar’s working oxen for years to come.



Myanmar

## 2018 IN NUMBERS

### PROFESSIONALS TRAINED IN 2018

	Vets	Vet techs & paravets	Vet students*	Teachers	Other	TOTAL
Botswana	19	2	1	22	0	44
Ethiopia	47	48	361	175	1	632
Jordan	17	1	1,290	24	2	1,334
Kenya	0	0	0	72	0	72
Mali	6	21	0	38	0	65
Mauritania	2	12	19	0	5	38
Morocco	98	47	51	0	2	198
Mozambique	6	0	42	0	0	48
Myanmar	25	0	28	0	0	53
Namibia	0	0	60	0	0	60
Somalia	4	6	65	0	0	75
South Africa	1	6	0	0	0	7
Tanzania	44	3	163	0	0	210
Tunisia	3	0	196	0	0	199
Zimbabwe	6	1	208	0	24	239

\* Includes reported training at clinical skills centres

## 2018 TOTALS

**278**  
VETS

**147**  
VET TECHNICIANS  
& PARAVETS

**2,484**  
VET STUDENTS\*

**331**  
TEACHERS

**34**  
OTHER

**3,274 TOTAL**



# TEACH: BUILDING A BETTER FUTURE

In many of the countries where SPANA works, children are conditioned from a young age to see animals in their communities as no more than economic tools. These values are passed from one generation to the next, with no appreciation of animals' complex welfare needs.

SPANAs education programme intervenes to break this cycle, helping future owners of working animals appreciate the emotional and physical needs of all animals, investing in a more compassionate future.

South Africa





Ethiopia

Last year, SPANA's education team expanded to work with more children, using mobile classrooms for the first time to reach isolated communities.

Encouraging compassion towards animals requires a special kind of teaching. That's why SPANA has developed the International Certificate in Humane Education (ICHE), a recognised certification programme for humane educators. Last year, more teachers than ever before achieved this distinction.



Ethiopia

## 2018 HIGHLIGHTS

### Ethiopia

SPANA Ethiopia's education project is one of our largest, featuring an extensive and growing network of after-school animal clubs, along with a programme of school visits to our centre, just outside Addis Ababa.

2018 saw two members of the Ethiopian team successfully complete training in the delivery of ICHE courses, enabling SPANA to provide training in both Amharic and Oromo.

Last year also saw us develop further resources to support our training programmes for animal club patrons, all of whom will now receive follow-up support. In total, SPANA Ethiopia provided educators with the equivalent of 421 days of training, up from 63 days in 2017.

### Jordan

In 2018, SPANA Jordan was proud to host the world's first international conference of its kind for humane educators.

The event, held in Amman in October, saw 24 delegates from 11 countries take part in an intensive series of workshops designed to share best



Jordan

practice and ensure all SPANA's humane educators are trained to ICHE standard.

Training was delivered in parallel French and English language workshops by an international team of facilitators.

The closing ceremony was hosted by Princess Sana of Jordan, who awarded participants with their ICHE certificates.

### Mali

For the first half of 2018, SPANA Mali was without a dedicated humane education officer as we sought to recruit an inspirational candidate with the right mix of skills.

Despite these challenges, the centre visits programme continued to

grow, thanks to the dedication and commitment of an impressive team of part-time teachers. With the appointment of a full-time humane education officer in June, visitor numbers climbed further.

By the end of the year, 1,280 children had visited the centre, a 94 per cent increase on 2017.

### Mauritania

2018 saw major changes for SPANA Mauritania's education programme. In February, we employed our second humane education officer, who will go out with the new mobile classroom.

This increase in both capacity and resources enabled us to reach many more schools and in more remote areas. As a result, the team was able to teach 3,343 children, representing a 465 per cent increase on 2017.

SPANA Mauritania also introduced a new 24-lesson curriculum, to be taught over a three-year period. Research shows that developmentally appropriate curricula delivered over a longer term are significantly more effective than short-term interventions.



Morocco

### Morocco

2018 marked the introduction of the ICHE course in Morocco. The course was successfully completed by four SPANA educators, who will in turn deliver the course to local teachers.

In October, an agreement was reached with the Académie Regionale in Rabat to begin ICHE training for their staff in 2019. This is an important development in the country, and may pave the way for developing schools-based humane education projects in the future.

Also last year, SPANA Morocco's newly refurbished mobile exhibition was back on the roads, bringing our humane education message to communities far from our centres.



Tunisia

### Tunisia

2018 saw a very significant increase in the number of children visiting SPANA Tunisia's mobile exhibition, following a period of refurbishment and modernisation.

In November, four staff members achieved the ICHE qualification; they were the first educators in the country to do so.

With the launch of SPANA's international 2018–22 strategy, an operational planning meeting took place in February to review the education programme in Tunisia. Proposed changes will see an increasingly ambitious strategy, capitalising on the more advanced skills and greater confidence of our newly qualified educators.

### Zimbabwe

SPANA Zimbabwe's education programme has expanded quickly since its launch in 2016.

Last year, visits to our interactive Wild About Animals education centre increased by 17 per cent. On the back of this success, the SPANA Zimbabwe team began an ambitious expansion plan, starting with the appointment of a second humane education officer and the distribution of over 500 lesson packs to schools across the country.

In June, permission was granted by the Ministry of Education for a schools visit programme, which will be delivered via a new mobile classroom.



Zimbabwe





South Africa

CASE FILE: SOUTH AFRICA’S WORKING DONKEY CHAMPIONS

Six-year-old Inganathi has been fascinated with donkeys for as long as his family can remember. By the age of three, when he began travelling with his family in the back of a donkey cart, he had already developed a great affinity for the local working donkeys.

So when Mfundo Noconjo, a working donkey champion (WDC), started holding animal welfare classes in his village, Inganathi and his friends were among the first to sign up.

Mfundo became a WDC thanks to a SPANA-funded outreach project that trains animal welfare ambassadors across the Eastern Cape of South Africa. This network of animal advocates reaches into every



South Africa

donkey-owning village, providing humane education within the community.

Mfundo loves inspiring children about animal welfare. During his packed classes, he helps hundreds of children like Inganathi to understand that donkeys can feel hunger, thirst and pain, just like people.

Children’s education is especially important in this corner of South Africa, where young boys traditionally take care of the donkeys for their families.

When Inganathi turned six, his parents presented him with his very own donkey to care for, named Roger. Thanks to his humane education, Inganathi takes excellent care of Roger, making sure he’s well groomed, well fed and always gets enough rest.

One of Inganathi’s friends, 13-year-old Asive Matole says: *‘I used to be scared of being kicked by donkeys. I sometimes see men that beat donkeys and provide no water when it is very hot. I want to stop them doing this. Now I understand more about donkeys, I think they are beautiful and should be treated kindly.’*

Things are changing for the better for South Africa’s working donkeys, thanks both to the WDCs and a new, more compassionate generation of young owners.

2018 IN NUMBERS

CHILDREN RECEIVING HUMANE EDUCATION

	Animal clubs	SPANA centre visits	School visits programme	Mobile classrooms	Mobile exhibitions	TOTAL
Ethiopia	3,430	1,146				4,576
Jordan		2,284				2,284
Mali		1,280				1,280
Mauritania			855	2,488		3,343
Morocco		8,561			12,253	20,814
Tunisia			1,317		14,730	16,047
Zimbabwe		15,625				15,625
TOTAL	3,430	28,896	2,172	2,488	26,983	63,969

FACILITIES AND PERSONNEL

	Education centres	Mobile classrooms*	Mobile exhibitions	Humane education officers	Animal club patrons
Ethiopia	4			1	53
Jordan	1			1	
Mali	1			1	
Mauritania	1	1		2	
Morocco	6		1	5	
Tunisia	1		1	3	
Zimbabwe	1	1		2	
TOTAL	15	2	2	15	53

\*New mobile classrooms were delivered to Mauritania and Zimbabwe during 2018. The Mauritanian classroom became operational last year, with the Zimbabwean classroom due to enter service in early 2019.

Statistics relate to academic years ending during 2018. Data from partnerships and outreach projects are reported separately on pages 32–39.



# EMERGENCIES:

## HELP IN TIMES OF CRISIS

Each day around the world, drought, flooding and extreme weather devastate communities and destroy livelihoods. Failed harvests inexorably lead to food crises, while lack of access to water and depletion of resources fuel deadly conflicts and mass migration.

When disaster strikes, those already living a precarious existence are the most vulnerable. And it is these people, the world's marginalised communities, who are often most dependent upon animals: in times of crisis, the fates of animals and people are bound together.

SPANA works in some of the world's most extreme environments, helping vulnerable communities protect their animals and prepare for the worst. When disasters do strike, we're there too, getting emergency help to animals at risk, wherever and whenever we're needed.



Kenya



Kenya

### FOCUS: TURNING SUNSHINE INTO WATER IN TURKANA

Turkana, in Kenya's far north west, is one of the driest locations on earth. After a series of failed rains over consecutive years, millions of animals are close to starvation, with an estimated 500,000 already dead.

The nomadic tribespeople of the region are pastoralists, relying totally on large herds of cattle, donkeys and camels to survive against the odds in this expansive desert environment.

SPANA has been working in Turkana for over a decade, supporting local organisations and improving water access for those animals at greatest risk. Our rock catchment dams are essential during the long dry periods, holding water supplies for up to two years. But, in this protracted drought, even our huge reservoirs are now dry.

However, while the surface may be bone dry, deep underground lie vast, untapped supplies of water.

So in 2018, SPANA funded the construction of a 110-metre-deep solar-powered borehole, to get help to animals now and for many years to come. Working with local partners Practical Action Kenya, we identified the ideal site, with reliable, clean drinking water, located close to nomadic routes.

The borehole became fully operational in summer 2018, with two animal troughs and a water kiosk supplying 4,200 people and 15,076 donkeys, camels and livestock from four nearby villages.

As part of the project, a water management committee has been established to enable the local community to manage access, reducing the risk of conflict. The committee also raises funds to insure the borehole against future breakdown, guaranteeing that the water point will help animals for many years.

As nomadic families and their animals began to gather around the borehole, vaccination campaigns were launched. Since the borehole became operational, 27,812 animals have been vaccinated and 522 animals have received veterinary treatment.

With clean water now flowing freely, animals and people no longer need to travel long distances to collect dirty water. The community reports that animal health has improved, with fewer miles covered in search of water, better control of disease and a reduction in the number of animal thefts.

The successful project also helped SPANA draw international attention to the plight of Turkana's animals, with extensive international television and press coverage. Meanwhile, our emergency response team is already planning further help for animals in this dry and desolate region.



Turkana



NEW PROJECTS  
FOR 2018

**Region:** Sükhbaatar, Khentii and Arkhangai  
**Country:** Mongolia  
**Emergency type:** extreme climatic events  
**Intervention type:** water  
**Implementing partner:** CAMDA

By the middle of 2017, as much as 80 per cent of Mongolia was facing drought. This was followed by a particularly harsh winter, with temperatures dropping as low as minus 43°C. This combination of drought and bitter winters is a deadly climate phenomenon known in Mongolia as the ‘dzud’.

In the desolate Mongolian Steppes, where herders continue to live a nomadic life with cattle, camels and horses, millions of animals can be lost to the dzud.

During 2018, SPANA began emergency funding to ensure the survival of animals enduring these deadly conditions.

By rehabilitating broken-down wells across a huge area, and constructing new ones where required, SPANA’s project is improving grazing and will ultimately provide water for up to 59,639 animals.

Our teams will be returning to the same communities next year to evaluate how our support is improving the lives of the animals and building resilience for years to come.



Mongolia



India

**Region:** Odisha  
**Country:** India  
**Emergency type:** cyclone  
**Intervention type:** veterinary, feed, water, shelter  
**Implementing partner:** APOWA

Cyclonic Storm Titli made landfall in Odisha, India, on 11 October, bringing extensive flooding and landslides in its wake. The cyclone affected 273,425 hectares of cultivated land, killing animals and people; outbreaks of disease soon hit cattle and working animals across the region.

SPANAs acted quickly. Working through our trusted local partner, we provided emergency feed, vitamin supplement programmes, clean water and shelters for livestock and working animals in the remote Ganjam district of Odisha state.

To reach all parts of this largely agricultural district, a mobile emergency team took to the road, treating sick and injured animals while vaccinating against infectious diseases, such as foot-and-mouth. Communities were also provided with essential veterinary supplies.

Over 7,200 vulnerable animals, including donkeys, goats and cattle, benefitted from SPANA’s emergency programme.

**Region:** Shashamane  
**Country:** Ethiopia  
**Emergency type:** drought, conflict  
**Intervention type:** water, feed, shelter, training  
**Implementing partner:** CDI

The region of West Arsi, 250km south of Addis Ababa, has faced a series of crises in recent years, including drought, flood and conflict. As a result, 2018 crop yields were as much as 44 per cent below average and animals were travelling long distances to find food and water.

The town of Shashamane, where donkeys are used to transport food, water and firewood, has been particularly hard hit.

In 2018, SPANA began a new project to get help to 6,619 animals currently at risk while also supporting the community in preparing for future emergencies.

Our interventions focus on local marketplaces, where donkeys are sometimes left for several hours at a time. Donkey protection areas are under construction, which will provide animals with shelter, clean water and feed while owners use the markets.

Meanwhile, our teams are also delivering training for 100 women, who will act as advocates and managers for the scheme, alongside 50 government officials, who will work to improve donkey welfare in the longer term and build greater resilience to future crises.



Ethiopia

2018 IN NUMBERS

KENYA

SPANAs SOLAR-POWERED WATER POINT IS NOW SUPPLYING WATER FOR:



15,076  
ANIMALS  
TARGET 7,200



4,200  
PEOPLE  
TARGET 3,976

MONGOLIA



12 WELLS TO BE REHABILITATED  
8 ALREADY OPERATIONAL



59,639 ANIMALS WILL BE SUPPLIED WITH WATER  
41,853 already supplied

ETHIOPIA



6,619  
ANIMALS WILL BE HELPED



3  
WATER TROUGHS



2  
FEED BANKS



2  
ANIMAL SHELTERS



100 PEOPLE RECEIVING COMMUNITY TRAINING



50 PEOPLE RECEIVING PROFESSIONAL TRAINING

INDIA

>7,200  
ANIMALS

BENEFITTED FROM:



FEED



WATER



VET CARE



# ADVOCACY: A VOICE FOR ANIMALS



Tunisia

**SPANA has always been, and remains, a practical animal welfare charity. We are not a campaigning organisation: our teams work hard to get tangible help to working animals in need, relieving suffering and improving care.**

**However, we cannot remain silent when the welfare of working animals is threatened. Throughout 2018, our vets and other staff around the world have been stepping up their efforts to protect working animals from threats to their welfare and, sometimes, their survival.**

## WORKING TOGETHER FOR WORKING ANIMALS

SPANA has joined with leading international equine welfare charities to form the International Coalition of Working Equids (ICWE).

During 2018, ICWE developed equine welfare guidelines for the World Organisation for Animal Health (OIE), which were circulated to chief veterinary officers and other influential national officials around the world.

SPANA also produced a series of nine instructional videos, which were circulated to OIE member countries,

helping to improve the care and conditions of working equines.

In October, SPANA vets presented at the ICWE conference in Lesotho, highlighting the problems that working animals face and promoting the new guidelines.

The conference was attended by senior animal welfare representatives from 24 countries, with another event due to be held in Brazil in 2019.

During 2018, SPANA also began work with partner organisations on equine welfare standards for both the World Bank and the Association of British Travel Agents (ABTA).



Mauritania



Morocco

## FOCUS: TACKLING THE SKINS TRADE

Ejiao is a traditional Chinese medicine product used in a range of expensive, luxury serums, creams and tablets, all sold with a wide range of unproven health claims. The product is manufactured by boiling down donkey hides, with the skins commonly imported, often illegally, from Africa.

With increasing demand, prices have soared across Africa, making working donkeys unaffordable for many families and fuelling a rapid rise in thefts across the continent. Although the trade in

donkey skins has been banned or restricted in many African countries, exports continue at an unsustainable rate.

With little or no regulation, donkeys are often kept in appalling conditions, and many are starved before slaughter. Conditions in the black market are particularly bleak.

SPANA is working with partners at a local and international level to put an end to this barbaric trade.

- In Zimbabwe, SPANA held its first conference on the donkey skins trade to raise awareness and mobilise animal welfare



Tanzania

organisations, government officials, local chiefs and the media to take action. SPANA also successfully lobbied the Zimbabwe government to prevent the opening of a new donkey abattoir.

- SPANA launched a media campaign to highlight the impact of the skins trade in Africa, which received international media attention. Coverage included interviews on BBC Television and 44 national and local radio stations, alongside articles in the Sunday Telegraph, online media and the local press.
- In Tanzania, SPANA has been working with Meru Animal Welfare Organization to help local communities protect their animals from theft. Local teams are constructing secure shelters, each able to accommodate 90 animals, while community trainers are helping owners to protect their animals.



# IMPACT: DESIGNING EFFECTIVE PROJECTS

At SPANA, we have always recognised that we have a duty to focus our efforts where we have the greatest impact. That's our responsibility to working animals – but it's also our commitment to our supporters.

Our new strategic plan places monitoring and evaluation at the heart of all we do, ensuring that our existing projects are impactful and cost-effective. Research will lead our planned expansion too, helping us to identify those communities and projects where, pound for pound, we can deliver the greatest positive change, transforming lives for working animals today and for years to come.



India

## 2018 HIGHLIGHTS

As part of our commitment to targeted and effective expansion, 2018 saw the establishment of a new operations department. Working internationally, alongside staff from across SPANA's projects, the new team developed a decision-making framework that will help us to identify local working animal populations with the greatest need and to understand our potential impact.

This new framework is already in use. It is an essential tool as we consider the next phase of our global expansion, allowing us to prioritise those working animals and communities that stand to benefit the most from our lifesaving work.

During 2018, we also undertook extensive baseline impact assessments in Mali, Tunisia and Ethiopia. Data from this research will allow us to evaluate the impact of our work in the years ahead, informing our future plans and ensuring that we can continue to design effective and efficient programmes.



Mauritania

## FOCUS: TAILOR-MADE HELP FOR MALI'S DONKEYS

In Mali, one of the world's poorest countries, donkeys are essential to the livelihoods of many people who exist on the margins of society, living day to day from what little they can earn with their animals.

SPANA Mali has been operating out of a centre in the capital, Bamako, since 1996, but the team is planning to construct a second centre in the town of Segou. Our monthly mobile clinic in Segou saw 13,313 working animals last year, but many more working animals could benefit from a fixed clinic.

With land already allocated for the new centre, the SPANA Mali team turned to our operations team to design a programme that would address the specific welfare problems faced by animals in the town. Their goal was to deliver a sustainable project that addressed welfare needs and used limited funds where they would have greatest impact.

Throughout 2018, the team gathered data from a range of sources. This work included surveying owners, undertaking focus group and community research, and reviewing the physical condition of working animals to identify common issues.

Unexpectedly, the research found that many preventable injuries were caused by inexperienced young children working with donkeys. While it is not uncommon for children to be outside formal education, it is unusual to see so many young children forced to earn a living with donkeys.

This important insight, and the supporting research conducted with animals and the local community, is now helping us to design training programmes that are aimed specifically at young children and which don't rely on our traditional schools-based approach.

Our new programme in Segou is just one example of how research is helping us to target animals in need with effective, tailor-made strategies.



Mauritania



# WORKING TOGETHER: OUTREACH AND PARTNERSHIPS

While SPANA's own vets, trainers and teachers are getting essential help to more animals in more communities than ever before, the scale of our challenge is sometimes overwhelming. Countless millions of animals are still in need of our services.

That's why we also work with trusted local partner charities and community organisations, targeting our support to help wherever the need is greatest.

Our local partners bring with them invaluable knowledge of the communities in which they live and work, enabling us to design programmes that are effective in driving sustainable, long-term changes in attitudes and behaviours.

Projects delivered through the SPANA outreach programme provide funding of up to £5,000 annually. SPANA teams also bring their own experience to bear, helping in the design and delivery of projects.

Successfully evaluated outreach projects can graduate to become full SPANA partnerships. The partnerships programme allows for greater funding over a period of several years or more, and may include closer collaboration with SPANA's expert teams.

Last year, your help allowed SPANA to support more organisations than ever before, reaching a record number of hardworking animals.

Projects in this section were operational during 2018; new, ongoing and concluding projects are included.

## CAMEROON

**Partner:** International Organization of Animal Protection

**Location:** Santa

**Status:** Outreach

**Intervention:** TEACH

- Eight schools were visited
- 1,400 children aged six to 10 were taught
- 54 teachers were trained
- 300 posters were placed on the walls of classrooms, offices and within communities
- 240 packs, including teachers' workbooks and materials for children, were produced



IOAP, Cameroon

## GHANA

**Partner:** DONYAEP

**Location:** Tamale, Savelugu and Walewale

**Status:** Outreach

**Intervention:** TREAT, TRAIN (community), TRAIN (professional)

- 811 community veterinary care volunteers were trained
- 1,554 donkey owners received animal care training
- 607 first aid kits were provided
- A working animal health and welfare fund was established

## GHANA

**Partner:** Ghana Society for the Protection & Care of Animals (GSPCA)

**Location:** Accra

**Status:** Outreach

**Intervention:** TEACH

Working with GSPCA, SPANA led a project to introduce humane education lessons into Ghana's schools, focusing on the region around Accra.

Additionally, a network of Kindness Clubs has been created, helping children to nurture compassion and respect towards animals.



DONYAEP, Ghana

## INDIA

**Partner:** Tree of Life for Animals (TOLFA)

**Location:** Rajasthan

**Status:** Outreach

**Intervention:** TEACH

SPANA's work with TOLFA began in 2015, and reached over 2,000 children annually by the end of the project. Our work focused on the 'Five Freedoms' of animal welfare, helping children to recognise animals as sentient and to develop kindness and compassion.



TOLFA, India

Costa Rica



## COSTA RICA

**Partner:** Costa Rica Equine Welfare (CREW)

**Location:** San Jose

**Status:** Outreach

**Intervention:** TRAIN (professional), TEACH

SPANA is once again working with Costa Rica Equine Welfare to deliver humane education for primary-aged indigenous children in the Guaymi and Ngabe reserves, where horses are widely used for transport and for work.

Throughout the year, members of the community received specially designed teacher training in the delivery of humane education, with ongoing support, lesson plans and materials also provided.

Lessons included information on the 'Five Freedoms' of animal welfare. Children learned how to care for their horses and about the importance of good feed and adequate rest. They learned too that keeping horses fit and healthy makes good economic sense.



CREW, Costa Rica

## KENYA

**Partner:** African Network for Animal Welfare (ANAW)

**Location:** Nairobi region

**Status:** Partnership

**Intervention:** TRAIN (professional), TEACH

SPANA has worked with ANAW since 2012, delivering humane education through our network of animal welfare clubs.

Last year, 2,050 children took part in the clubs. 41 teachers attended training sessions, with 31 achieving an ICHE qualification.

## KENYA

**Partner:** University of Nairobi

**Location:** Nairobi

**Status:** Outreach

**Intervention:** TREAT, TRAIN (community), TRAIN (professional), Research

Our new project with the University of Nairobi aims to:

- provide free veterinary treatment for 300 working oxen
- evaluate owner knowledge and attitudes in order to design effective training
- train 10 animal health professionals
- provide community training for at least 500 people

## KENYA

**Partner:** Hope for All

**Location:** Kajiado County

**Status:** Outreach

**Intervention:** TEACH, TRAIN (community), Research

A new project, begun towards the end of the year, with the aims of:

- introducing humane education to 30 primary schools
- developing basic donkey care lessons
- preparing educational programmes for local radio
- designing assessment tools for determining the impact of donkey welfare education on attitudes and behaviours of target audiences

## INDIA

**Partner:** Action for Protection of Wild Animals (APOWA)

**Location:** Odisha

**Status:** Outreach

**Intervention:** TREAT, TRAIN (community), TRAIN (professional), TEACH

In our first collaboration with APOWA, we designed an ambitious project that involved treatment, training and teaching.

By the end of our project, we aim to:

- treat 2,500 working oxen through our mobile clinic service
- vaccinate 2,500 animals against serious diseases, including foot-and-mouth
- deliver community training to 1,000 animal owners
- train 25 animal champions to deliver basic first aid
- provide 25 first aid kits; one for each animal champion

By the conclusion of the education element of our project:

- 40 teachers were trained
- 2,875 children received humane education lessons
- 25 animal welfare clubs were established



APOWA, India

## LIBERIA

**Partner:** Liberia Animal Welfare and Conservation Society (LAWCS)

**Location:** Lofa

**Status:** Outreach

**Intervention:** TRAIN (professional), TEACH

- 20 new humane education teachers were trained – one for each participating school
- Each teacher was equipped with an animal welfare education kit
- Over 10,000 children received humane education lessons
- An animal welfare club was established in each of the 20 schools



LAWCS, Liberia



University of Namibia

## NAMIBIA

**Partner:** University of Namibia

**Location:** Windhoek

**Status:** Partnership

**Intervention:** TREAT, TRAIN (community), TRAIN (professional), Research

Our newest clinical skills centre opened in July 2018. The centre is a compulsory part of fourth and fifth year studies.

SPANA also began working with the university on research to review the welfare of working equids in the country, alongside the provision of veterinary care and community training.

## MOZAMBIQUE

**Partner:** Eduardo Mondlane University

**Location:** Maputo

**Status:** Partnership

**Intervention:** TRAIN (professional)

Clinical skills centres (CSCs) are designed to assist students to improve their veterinary skills in a dedicated teaching facility.

The Mozambique CSC, located in the veterinary faculty of the Eduardo Mondlane University in Maputo, opened in 2016 with support from SPANA.



## INDIA

**Partner:** Help in Suffering (HIS)

**Location:** Jaipur and Bassi

**Status:** Partnership

**Intervention:** TREAT, TRAIN (community)

SPANAs has worked with HIS since 2015, providing free veterinary care for camels. As well as helping the brick kiln donkeys near Jaipur, the team attends the Pushkar camel fair, which attracts over 200,000 visitors.

Throughout the year, 8,334 camels were treated, with common conditions

including wounds, lameness, mange, diarrhoea and colic.

Training is also encouraging owners to recognise the harm caused by some traditional practices; the team is working to end the use of traditional nose pegs, which are a significant cause of injury.

Night-time road traffic accidents are commonplace; our project is addressing this by fitting free cart reflectors to improve visibility.



HIS, India

## PAKISTAN

**Partner:** JBF Quetta

**Location:** Quetta

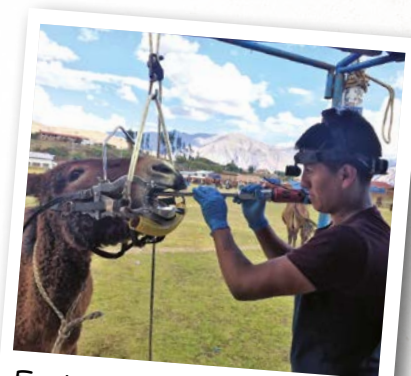
**Status:** Outreach

**Intervention:** TREAT, TRAIN (community)

Our project with JBF Quetta in Pakistan provided veterinary care alongside community training designed to educate owners on equine welfare and care.

During the year:

- 427 animals were treated
- 623 owners received community training, including two one-day workshops



Equitarian Initiative, Peru

## PERU

**Partner:** Equitarian Initiative

**Location:** Sacsayhuaman, Mollepata, Soray, Ollantaytambo, and Maras

**Status:** Outreach

**Intervention:** TREAT, TRAIN (community), TRAIN (professional), TEACH, Research

Beginning in August, a mobile clinic and training unit delivered care to 950 working equids in five regions of the Peruvian Andes.

Other elements of the project included vet student training, community training, children's education and research into the prevalence of rabies.



CHCU, South Africa

## SOUTH AFRICA

**Partner:** Coastal Horse Care Unit (CHCU)

**Location:** KwaZulu-Natal

**Status:** Outreach

**Intervention:** TRAIN (community), TEACH

KwaZulu-Natal is a rural area between Lesotho and the east coast of South Africa, known for its reliance on horses. Young people use horses from an early age as a means of transport and, eventually, to provide an income.

Three camps were held last year for boys between the ages of 12 and 16, aiming to improve standards of equine welfare and give young horse owners greater confidence with their animals.

Topics covered included wound management, hoof care, tack, feeding, parasite control, grooming and cleaning stables.

Interviews after the camps showed that the boys had a far better understanding of how to care for their horses, accompanied by a more compassionate attitude.

## SIERRA LEONE

**Partner:** Campaign Against Cruelty to Animals in Sierra Leone (CCA-SL)

**Location:** Bo City

**Status:** Outreach

**Intervention:** TRAIN (community), TEACH

Over 1,200 schoolchildren during the year took part in CCA-SL animal welfare clubs. The project also reached a further 3,000 children through sessions in school assemblies and within the community.



CCA-SL, Sierra Leone



HHCU, South Africa



Horn SPCA, Somalia

## SOMALIA

**Partner:** Horn SPCA

**Location:** Somaliland

**Status:** Outreach

**Intervention:** TREAT, TRAIN (community), TRAIN (professional), TEACH

- 353 working donkeys were treated
- 4,462 children received humane education
- Nine animal welfare clubs were created
- 52 donkey owners were trained
- 65 vet students, four vets and six paravets were trained
- 21 radio message on animal welfare were aired and 250 brochures were distributed

## SOUTH AFRICA

**Partner:** Highveld Horse Care Unit (HHCU)

**Location:** Mafikeng, Limpopo and Taung

**Status:** Partnership

**Intervention:** TREAT, TRAIN (professional)

HHCU became a SPANA partner in 2017. The charity employs and trains vets, technicians, animal carers and farriers, using mobile clinics to get veterinary care to townships in Mafikeng, Limpopo and Taung.

A total of 1,652 working animals were treated last year.



AMARTE Foundation

## NICARAGUA

**Partner:** AMARTE Foundation

**Location:** Managua

**Status:** Outreach

**Intervention:** Research

This research project sought to determine the prevalence of the haematozoa parasite in Nicaragua.

Blood analysis was used to determine the degree of anaemia and the presence and identification of haemoparasites. The results will help target treatment in those regions most affected.



## TANZANIA

**Partner:** Meru Animal Welfare Organization (MAWO)  
**Location:** Arusha  
**Status:** Partnership  
**Intervention:** TREAT, TRAIN (community)

SPANA has worked with MAWO since 2016, improving welfare and helping to protect the region's 200,000 donkeys from the skins trade. Last year, we extended the range of services offered.

During 2018, the project delivered:

- a two-day training course for 80 donkey champions
- mobile clinic services for 12 villages with a total of over 600 donkeys
- community training for 5,000 owners, supported by instructional videos on welfare, handling, treatment and harnessing
- construction of a sample cart with comfortable harnessing, for use during community training sessions
- three workshops in local villages to raise awareness of the donkey skin trade, with delegates comprising owners, community leaders, media and local government



MAWO, Tanzania

## TANZANIA

**Partner:** Sokoine University of Agriculture  
**Location:** Morogoro  
**Status:** Partnership  
**Intervention:** TREAT, TRAIN (community), TRAIN (professional), Research

Following a 2017 outreach project, SPANA last year entered a longer-term partnership with the university, including a new clinical skills centre, a mobile clinic to reach around 1,000 donkeys, a community training programme and a research programme studying owner attitudes.



SUA, Tanzania



ASPA, Tanzania

## TANZANIA

**Partner:** Arusha Society for the Protection of Animals (ASPA)  
**Location:** Arusha  
**Status:** Outreach  
**Intervention:** TRAIN (professional), TEACH

SPANA's project with ASPA aims to improve knowledge of equine care alongside supporting the development of more humane attitudes towards working animals.

The programme reached 13 schools last year, training 26 teachers and providing humane education for 483 children.

## TANZANIA

**Partner:** Tanzania Humane Charity (TAHUCHA)  
**Location:** Bukombe  
**Status:** Outreach  
**Intervention:** TREAT, TRAIN (community)

- 721 donkeys treated, with common conditions including wounds, babesia, colic, lameness, tetanus and rabies
- 90 donkey owners trained on basic husbandry topics, including nutrition and housing
- 200 donkey cart drivers trained on harnessing and equipment

## TANZANIA

**Partner:** Tanzania Animals Protection Organisation (TAPO)  
**Location:** Kahama  
**Status:** Outreach  
**Intervention:** TRAIN (professional), TEACH

- TAPO's education programme promoted animal welfare at 15 schools with high local donkey populations, reaching more than 2,000 children
- Over 50 teachers attended a three-day humane education seminar
- 15 animal welfare schools clubs were established



TAPO, Tanzania



MAWO, Tanzania



TAWESO, Tanzania

## TANZANIA

**Partner:** Tanzania Animal Welfare Society (TAWESO)  
**Location:** Iringa  
**Status:** Outreach  
**Intervention:** TREAT, TRAIN (community), TRAIN (professional), TEACH

- 4,892 donkeys were treated
- 13 community animal health workers were trained
- a children's education project was established, including a network of animal welfare clubs
- community training for owners was introduced

## ZIMBABWE

**Partner:** Lupane Youth for Development (LYD)  
**Location:** Lupane  
**Status:** Outreach  
**Intervention:** TRAIN (community), TRAIN (professional), TEACH

Many children in Lupane display poor attitudes and behaviours towards donkeys, while owners rely on harmful traditional methods and equipment.

SPANA supported a schools project to foster empathy, alongside community training to tackle traditional practices and encourage the adoption of alternative carts and equipment.



LYD, Zimbabwe



# OUR FINANCES: EVERY PENNY COUNTS

At SPANA, we recognise that everything we do is possible only thanks to the kindness of so many people who, together, are determined to guarantee a better future for working animals.

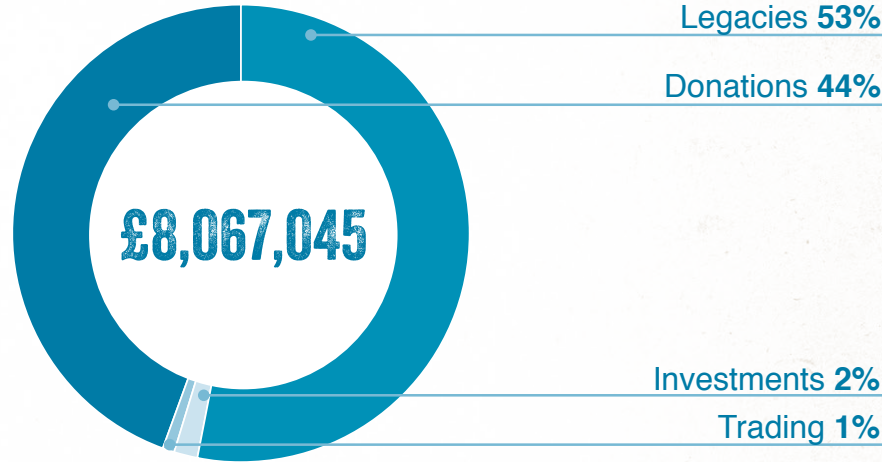
Every time a supporter makes a gift to SPANA, they place their trust in us, expecting that their donation will be used carefully to deliver the greatest impact. SPANA teams across the world are committed to controlling costs, making sure as much money as possible reaches working animals in need.

Some costs are unavoidable, of course. Salaries reflect our need to attract and retain skilled and dedicated vets, teachers and other key personnel: we believe that working animals deserve to enjoy high-quality, compassionate and effective care, delivered by skilled professionals.

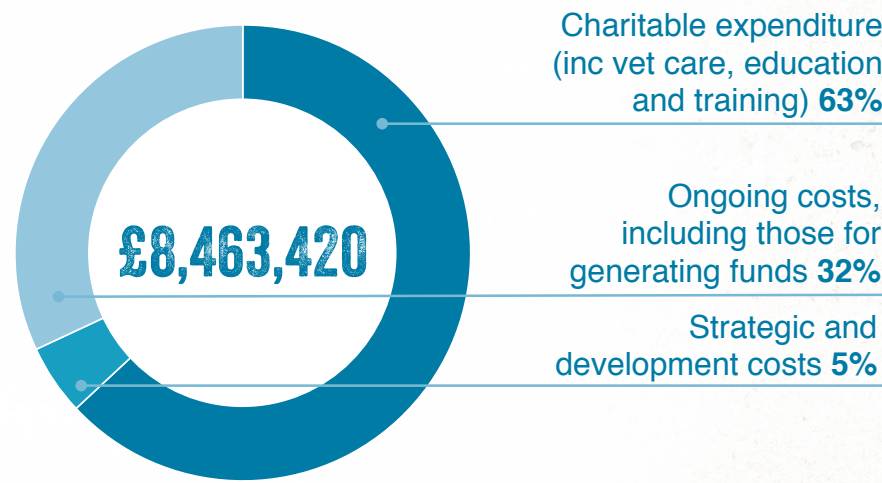
Getting help to animals today remains our priority, and our expenditure reflects this. But we are also committed to helping animals for years to come, which is why some of our expenditure is invested in fundraising.

An investment in fundraising makes sure your generous gift can benefit even more working animals. In 2018, for every £1 spent on fundraising we received £2.58 in return, making your kindness go further and helping many more animals in need.

## INCOME 2018



## EXPENDITURE 2018



## CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

Incorporating income and expenditure account  
For the year ended 31 December 2018

	2018 £	2017 £
<strong>INCOME FROM</strong>		
Donations	3,597,655	2,771,608
Legacies	4,243,705	3,976,268
Trading activities	59,063	48,266
Investment income	166,622	142,567
<strong>Total income</strong>	<strong>8,067,045</strong>	<strong>6,938,709</strong>
<strong>EXPENDITURE ON</strong>		
<strong>Raising funds</strong>		
Cost of generating voluntary income	3,039,103	2,592,035
Fundraising trading: cost of goods sold	23,041	24,619
Investment management costs	47,954	43,865
	<strong>3,110,098</strong>	<strong>2,660,519</strong>
<strong>Charitable activities</strong>		
Veterinary activities	3,705,343	3,565,952
Educational activities	1,647,979	1,496,307
	<strong>5,353,322</strong>	<strong>5,062,259</strong>
<strong>Total expenditure</strong>	<strong>8,463,420</strong>	<strong>7,722,778</strong>
Operating deficit for the year	(396,375)	(784,069)
Net gains on investments	(642,621)	753,358
Net gains/(losses) on forward foreign exchange contracts	37,599	26,495
<strong>Net income for the year</strong>	<strong>(1,001,397)</strong>	<strong>(4,216)</strong>
Funds brought forward at 1 January 2018	<strong>11,034,284</strong>	<strong>11,038,500</strong>
<strong>Funds carried forward at 31 December 2018</strong>	<strong>10,032,887</strong>	<strong>11,034,284</strong>

These summarised financial statements are extracted from the full statutory trustees' annual report and financial statements of The Society for the Protection of Animals Abroad, which were approved by the trustees and signed on their behalf on 18 March 2019. The full statutory trustees' report, financial statements and auditor's report may be obtained from the registered office.

## BALANCE SHEET

At 31 December 2018

	2018 £	2017 £
<strong>FIXED ASSETS</strong>		
Tangible assets	1,350,778	1,346,437
Investments	6,826,651	7,837,782
	<strong>8,177,429</strong>	<strong>9,184,219</strong>
<strong>CURRENT ASSETS</strong>		
Stock	16,854	17,036
Debtors	995,993	1,055,572
Cash at bank and in hand	1,128,076	1,224,417
	<strong>2,140,923</strong>	<strong>2,297,025</strong>
<strong>Creditors: amounts due within one year</strong>	<strong>(285,465)</strong>	<strong>(446,960)</strong>
<strong>Net current assets</strong>	<strong>1,855,458</strong>	<strong>1,850,065</strong>
<strong>Net assets</strong>	<strong>10,032,887</strong>	<strong>11,034,284</strong>
<strong>REPRESENTED BY</strong>		
<strong>Unrestricted funds</strong>		
General fund	8,235,288	9,192,192
Designated funds	1,350,778	1,346,437
<strong>Total unrestricted funds</strong>	<strong>9,586,066</strong>	<strong>10,538,629</strong>
<strong>Restricted funds</strong>	<strong>446,821</strong>	<strong>495,655</strong>
<strong>TOTAL FUNDS</strong>	<strong>10,032,887</strong>	<strong>11,034,284</strong>





# THANK YOU

SPANA was founded only thanks to the passion and commitment of a small group of individuals who believed that hardworking animals deserve a life free from pain. By coming together, fundraising for a cause they believed in, they changed the world and improved the lives of millions of animals.

Today, we are still a charity that exists only due to the extraordinary dedication of supporters who remain, as in our earliest days, determined that working animals should live a life free from suffering.

The many achievements, large and small, that you have read about in this review were all made possible by you. For everything you have enabled us to achieve in 2018, for all your kindness, thank you.



Myanmar

## A LEGACY OF CARE

Around half of everything we do is made possible thanks to the special gifts our supporters leave in their Wills. One in every two animals we treat is helped only thanks to the generosity of those who have left a bequest in this way. We are so grateful for the extraordinary kindness of all those who remembered working animals in their Wills during 2018, including:

- Mrs Rita Ashcroft
- Mrs Phyllis Barker
- Mrs Mabel Bell
- Mrs Susan Brown
- Miss Ada Cavadini
- Miss Mary Clapperton
- Mrs Eithna Doyle
- Miss Rosemary Druce
- Mrs Margaret Endacott
- Miss Jean Foden
- Ms Pauline Hales
- Mrs Gloria Howe
- Miss Constance Jackson
- Mrs Jennifer Landen
- Mr Francis Lough
- Mrs Hilda Miller
- Mr Henry Olney
- Miss Elisabeth Parry
- Mrs Ann Rawlinson
- Mrs Rhoda Wade
- Miss Jean Wallis

## ORGANISATIONS

We are so thankful to all the trusts, companies and foundations that supported our vital work last year, including:

- Derek Allpass Foundation
- Animal Friends Pet Insurance
- The Marjorie Coote Animal Charity Trust
- The Dominic Trust
- The Agnes West Dunlop Charitable Trust
- The Scott (Eredine) Charitable Trust
- Europäische Tierschutzstiftung ETS
- Mrs D M France-Hayhurst Foundation
- Mrs H L Grimwade Charitable Trust
- Havas Helia
- Henderson Charitable Trust
- Kynetec
- The Anthony V Martin Charitable Foundation
- The Pamela Matthews Charitable Trust
- Elise Pilkington Charitable Trust
- QATO Foundation
- The L & D Seccombe Charitable Trust
- Smith & Williamson
- Thriplow Charitable Trust

## INDIVIDUALS

SPANA has always relied on the support of kind people who believe, as we do, that a life of work should not mean a life of suffering. We are grateful to everyone who chose to support our essential work through a regular or one-off gift during 2018. Thank you all.

## MAKE YOUR GIFT GO FURTHER

Thanks to our generous supporters, SPANA is able to claim hundreds of thousands of pounds every year in Gift Aid from the UK government. That's enough to treat tens of thousands of animals – at no extra cost to you.

If you think you are eligible, please let us know so we can help even more animals in need.

To find out more or to make a Gift Aid declaration, please contact SPANA on 020 7831 3999.

To be eligible for Gift Aid, you must pay UK tax (Income Tax or Capital Gains Tax) that is at least equal to the amount of Gift Aid we will reclaim during the tax year – currently 25p for every £1 you give.

# GOVERNANCE

## Patron

Mr John Craven OBE

## President

The Rt Hon The Lord de Mauley TD FCA

## Vice President

Professor D Knottenbelt OBE BVM&S  
DVMS Dip ECEIM MRCVS

## Council

- Professor T R C Greet BVM&S  
MVM Cert EO DESTS Dip  
ECVS FRCVS (Chair)
- Ms O Johnson MCIPD (Vice Chair)
- Mr G R H Helmer BSc (Hons)  
FCA (Hon Treasurer)
- Dr J R Amory PhD – resigned  
17 September 2018
- Dr J Boyd BSc (Hons) MSc  
PhD PGCHE FHEA MRSB
- Brig (ret'd) J M Castle OBE
- Col T Browne LVO
- Mr R Gethen Smith BEng (Hons) MA
- Dr M L Hughes BSc (Hons) MBA PhD
- Mr G Parker BSc – appointed  
17 September 2018
- Lady Slynne of Hadley SRN
- Ms H Winter BSc – appointed  
17 September 2018

## Senior management team

- Mr G Dennis BA (Hons)  
MA (Chief Executive)
- Dr S Albone BSc (Hons) MPhil  
PGD PGCE PhD CHES
- Mr D Bassom BSc (Hons)
- Ms K Cheney BA (Hons)
- Dr B Sturgeon BSc BVMS CertEP  
CertESM BAEDT MRCVS
- Mr P Sylva FCA FCIS  
(Company Secretary)
- Mr D Tickle BA (Hons)
- Ms L Yip BA (Hons)

## Country directors

- Professor Hassan  
Alyakine (Morocco)
- Dr Amadou Doumbia (Mali)
- Dr Keith Dutlow (Zimbabwe)
- Dr Mustafa Ghazi (Jordan)
- Mr Bebaha H'meiditt (Mauritania)
- Professor Ye Htut (Myanmar)
- Mr Teferi Kidane (Ethiopia)
- Dr Sami Mzabi (Tunisia)
- Ms Pippa Young (Botswana)



India

## THE SPANA SUPPORTER CHARTER

SPANA believes that every working animal deserves to live a life free from suffering and to be treated with compassion. Our supporters are at the heart of everything we do, because it's only thanks to you that we're able to provide the treatment, training and teaching required to make this vision a reality.

We will:

- use your gift where it will have the greatest impact for working animals – or on a specific area of our work if you request it
- thank you for your support and keep you informed about what your donations have made possible, in accordance with your wishes
- respect your preferences on how you would like to be contacted
- protect any personal information we hold about you, and will not sell your details to any third party
- respond to your enquiries quickly and appropriately
- be open and honest about charitable and fundraising activities
- recognise the true value of each and every supporter. Every donation we receive matters to us, regardless of how big or small it is.



India





Morocco

## CONTACT US

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Company limited by guarantee  
Registered in England no: 558085



For the working animals of the world