

SPANA EMERGENCY PROGRAMME

CRITERIA AND DECISION-MAKING PROCESS

Your organisation must meet the following core criteria to be eligible for grant funding:

ELIGIBLE ORGANISATIONS:

Applicants must be registered legal entities in their country of operation. We do not accept applications from individuals or non-registered groups.

- Charities with registered NGO/INGO status in their country of operation
- Universities and teaching institutions
- Local and national governmental departments.

EMERGENCY PROGRAMME

SPANA's emergency programme aims to assist working animals and animal-dependent communities affected by conflict, climatic shock or disaster and other crises. Our emergency funding supports both rapid response crisis initiatives, capacity-building projects for disaster preparedness and risk reduction, and post disaster recovery designed to deliver sustainable outcomes. Many projects feature more than one of these elements.

CORE CRITERIA

Projects must align with SPANA's Mission: **[ENTER MISSION FROM STRATEGY]**

Projects must be focused on Working Animals. SPANA defines working animals as:

"[ENTER DEFINITION]"

We do not fund:

- Non-working animal species
- Sanctuaries
- Projects requesting amounts over 50% of their gross annual expenditure.
- Salaries and large capital costs outside of the project proposal.

Funding will be awarded to projects that align with SPANA's 2023-2027 Strategic Outcomes:

WELFARE – The Quality of life Improves for more working animals globally, at a greater scale than ever before.

WORTH – The contribution working animals make to people across the world is recognised and valued.

WORLD - The world of working animals thrives and grows sustainably, as part of the nexus of animals, people, and the environment.

SPANA's emergency programme focuses on three key areas:

- Response
- Recovery
- Resilience & Preparedness

Our application form asks you to identify which priority (or priorities) your work meets. All the grants we make must meet one of our priorities. Some organisations may fit within several priority areas, but you don't need to address more than one. Applications will be assessed on the quality of their work rather than the number of priority areas they are working towards.

AVAILABLE FUNDING:

SPANA's Emergency fund awards grants up to a maximum of £30,000 per annum. Our typical grant size is £15,000-£25,000 based on a localised needs assessment.

Clear justification for the cost of your intervention in relation to the benefits you hope to achieve will be requested.

WHAT WE LOOK FOR IN THE SERVICES WE FUND:

In addition to meeting SPANA's Strategic aims and priority areas we assess applications based on our programme quality principles.

- **Sustainable**
 - Our programs are focused on sustainable and lasting solutions for working animals, that do no harm to animals, people or the environment.
- **Working Animal Focused**
 - Our primary objectives focus on improving the lives of working animals first.
- **Needs Based**
 - All programs are based on areas of greatest need, with clear problem statements and logical solutions.
- **Equality, Diversity, and Inclusion**
 - No eligible groups are excluded from our interventions. Thorough and participatory analysis is used to identify our primary stakeholders.
- **Capacity Building**
 - Our programs aim to build the capacity of others to create lasting, positive change.
- **Driving Impact**
 - We champion innovation and monitor the effectiveness of interventions so that our programs work and deliver our intended impact.

WHAT WE LOOK FOR IN THE ORGANISATIONS WE FUND:

- **True to Mission**
 - Organisations that are clear and consistent in what they aim to achieve and consistently demonstrate this through their work.
- **Effective Use of Resources**
 - High quality and well organised with the skills and abilities to make proper and effective use of resources.
- **Well Placed to Deliver**
 - Appropriate partners for the types of interventions we aim to deliver, organisations that will be well placed to deliver intended results.
- **Compassionate**
 - Partners that care about the lives of working animals and recognise their importance to people, livelihoods, and the environment.
- **Accountable**
 - Organisations that can demonstrate their accountability to the partners, people and animals their programmes serve.

EMERGENCY CRITERIA

In addition to our core criteria and programme quality principles, emergency projects must meet additional requirements specific to the context of emergencies.

Question for Applicant	Decision Making Question
The role of working animals in affected area	
<ul style="list-style-type: none"> • What are they main livelihood strategies in the affect area in 'usual' times? • What are they key roles and uses of working animals? 	Do working animals play a significant role in the livelihoods of the affected people and is a working-animal related response therefore appropriate?

<ul style="list-style-type: none"> • What roles do different household members play with regard to working animal care and management, including use and disposal rights with particular reference to gender? • What customary institutions and leaders are involved in working animal care and management, what is their role? • What are the main coping strategies and indicators for 'difficult times'? Do these strategies have negative implications for future livelihood security? 	
The nature and impact of the emergency	
<ul style="list-style-type: none"> • What type of emergency is it: rapid onset, slow onset or complex? • What is the cause of the emergency? • What is the history of this type of emergency in this context? • Which stage has the emergency reached? • What is the affected area? • What has been the impact on the affected population? (e.g. mortality, access to food and water, coping strategies, displacement, vulnerable groups, health and disease spread) • What has been the impact on the management and care of working animals? (e.g. access to food and water, markets, services, division of labour, shelter) • What has been the impact on working animals? (e.g. condition, health, welfare, productivity). • What is the scale of these impacts? • What has been the impact of the emergency on the environment? • What are the forecast and trends (where relevant) for the forthcoming season? 	<p>Is an emergency intervention necessary?</p>
Situation Analysis	
<ul style="list-style-type: none"> • Who are the key actors in affected area and what are they doing? • Is any stakeholder playing a coordination role? • What services and facilities are usually available, and what has been the impact of the emergency on them? (including government administration, markets, and animal production and health services). • What resources are available? • What is the history of emergency response in the affected area, both positive and negative, are there any lessons learned? • How are communications functioning? • What is the security situation? • What are the implications for livestock movement and migration? 	<p>Are any of the above answers killer assumptions that prevent any kind of intervention in the area (for example, security status prevents movement or other actors are already providing proficient support?)</p>

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| <ul style="list-style-type: none">• What are the key protection issues facing working animal owners?• What is the current infrastructure?• Are there any cross border issues?• What are the policy and/or legal constraints affected working animal related interventions? | |
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